Consolidated Financial Statements 31 December 2022

Index

31 December 2022

	<u>Page</u>
Independent Auditors' Report to the Members	
Financial Statements	
Consolidated statement of financial position	1
Consolidated statement of comprehensive income	2
Consolidated statement of changes in equity	3
Consolidated statement of cash flows	4
Company statement of financial position	5
Company statement of comprehensive income	6
Company statement of changes in equity	7
Company statement of cash flows	8
Notes to the financial statements	9 – 81



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INDEPENDENT AUDITORS' REPORT

To the Members of Derrimon Trading Company Limited

Report on the audit of the consolidated and stand-alone financial statements

Our opinion

In our opinion, the consolidated financial statements and the stand-alone financial statements give a true and fair view of the consolidated financial position of Derrimon Trading Company Limited (the Company) and its subsidiaries (together 'the Group') and the stand-alone financial position of the Company as at 31 December 2022, and of their consolidated and stand-alone financial performance and their consolidated and stand-alone cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and comply with the requirements of the Jamaican Companies Act.

What we have audited

Derrimon Trading Company Limited's consolidated and stand-alone financial statements comprise:

- the consolidated statement of financial position as at 31 December 2022;
- the consolidated statement of comprehensive income for the year then ended;
- the consolidated statement of changes in equity for the year then ended;
- the consolidated statement of cash flows for the year then ended;
- the company statement of financial position as at 31 December 2022;
- the company statement of comprehensive income for the year then ended;
- the company statement of changes in equity for the year then ended;
- the company statement of cash flows for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies.

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ADVISORY · ASSURANCE · TAX

PARTNERS: Wayne Strachan; FCA;FCCA;MBA Emile Lafayette; FCA;FCCA;MBA Roxiana Malcolm-Tyrell; FCA;FCCA;MBA

Baker Tilly Strachan Lafayette trading as BakerTilly is a member of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities.



To the Members of Derrimon Trading Company Limited Page 2

Report on the audit of the consolidated and stand-alone financial statements

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the consolidated and stand-alone financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code). We have fulfilled our other ethical responsibilities in accordance with the IESBA Code.

Our audit approach

Audit scope

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the consolidated and stand-alone financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including, among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

How we tailored our Group audit scope

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the consolidated financial statements as a whole, taking into account the structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

Our 2022 audit was planned and executed having regard to the fact that the operations of the Group remain largely unchanged from the prior year.

The Group's businesses are organised into three primary segments being Distribution, Wholesale and Retail and Other operations. These entities maintain their own accounting records and report to the Group through the completion of consolidation packages.

In establishing the overall Group audit strategy and plan, we determined the type of work that was needed to be performed at the components by the Group engagement team and component auditors.



To the Members of **Derrimon Trading Company Limited** Page 3

Report on the audit of the consolidated and stand-alone financial statements

Key audit matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and stand-alone financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and stand-alone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	How our audit addressed the key audit matters
Accounting for Business combinations-intangible assets (Group)	
Refer to notes 2(b) and 6 to the consolidated and standalone financial statements for disclosures of related accounting policies and balances.	
The total carrying value of goodwill as at 31 December 2022, is \$1.43 billion, representing 9.3% of the Group's total assets.	valuation expert, we performed the following procedures, amongst others, overall management's goodwill impairment assessment as
In accordance with ISA 36, "Impairment of Assets" management performed an annual impairment assessment to determine whether the carrying value	Evaluated management's future cash flow forecasts and

exceeded the recoverable amount of the cash generating unit (CGU) to which the goodwill is allocated and is therefore impaired at the reporting date. Goodwill relating to the recoverable amount of a CGU is calculated as the higher of the value in use and the fair value less the costs of disposal.

Management determined the recoverable amount by reference to value-in-use which is based on discounted cash flow projections over which management makes significant judgements on key inputs. As a result of the assessment, management determined that there are no impairments as at 31 December 2022.

We focused on this area as the annual impairment assessment requires management's judgement and estimation, particularly in relation to the estimation of future cash flows from the businesses, taking into consideration the key assumption being the revenue growth, capital expenditure and discount rate in the Group's impairment model.

- the process by which they were prepared, including testing the underlying calculations and comparing them to the latest financial forecast.
- Compared previous forecasts to actual results to assess the performance of the business and the accuracy of forecasting.

Challenged management's key assumptions for revenue growth and discount rate. In order to do this, we:

- Evaluated these assumptions with reference to valuations of similar companies.
- Compared the key assumptions to externally derived data where possible, including market expectations of investment returns and projected economic growth.
- Evaluated the revenue growth and discount rate used in management's cash flow projections.

The results of our procedures indicated that management's determination that goodwill was not impaired at the reporting date was not unreasonable.



To the Members of Derrimon Trading Company Limited Page 4

Report on the audit of the consolidated and stand-alone financial statements

Key audit matters	How our audit addressed the key audit matters
Accounting for Business combinations-intangible assets (Group)	
Refer to note 2(b), 6 and 7 to the consolidated and standalone financial statements for disclosures of intangible assets and investments in subsidiary and joint venture respectively.	
On April 2, 2022, the Group acquired 100% of the share capital of Arosa Limited. Management assessed the that the acquisition qualified as a business combination resulting in recognition of a bargain gain amounting to \$82.1 million which is included in the Group' Statement of Comprehensive Income. Valuation of identified net assets acquired were performed as part of the Purchase Price Allocation (PPA). We focused on this area due to the significance of the intangible assets identified and due to the nature of the business combinations, the requirements of which can be complex and requires management to exercise judgement in determining certain estimates. The most significant is the determination of the PPA. Management engaged external experts to assist with the determination of the PPA which encompass identifying and estimating the fair value of intangible assets acquired. The determination of fair value involves significant areas of judgement which is based on the inputs and assumptions in the model such as growth rate, future margins and discounts rates.	Our approach to address this matter, with the assistance of our specialist, involved the following procedures: - Read the share purchase agreement and evaluated the appropriateness of the accounting for the acquisition as a business acquisition as business combination against management accounting policies and the applicable accounting standards. Held discussions with management to understand and evaluate their basis for the assumptions. Evaluated the applicability of the valuation methodologies utilized to derive the fair value of the identified assets. Tested the reasonableness of valuation assumptions and inputs by: Corroborating the key variables, being the business growth rates, attrition rate, future margins, commission paid and discount rates to historical and prospective financial, industry and economic information taking into consideration our knowledge of the Group. Where relevant, considered changes in the market conditions, third party sources and challenged management's future revenue estimates. Assessed the competence and capability of managements' valuation experts. Performed scenario analysis testing the varying growth rates and the associated discounted cash flow model as it relates to the licence agreement. Recalculated the bargain price gain being the difference between the total net consideration paid and the fair value of the net assets acquired for mathematical accuracy.
	Based on the audit procedures performed, management's accounting and judgements and estimates relating to the valuation of intangibles were not unreasonable.



To the Members of Derrimon Trading Company Limited Page 5

Report on the audit of the consolidated and stand-alone financial statements

Key audit matters	How our audit addressed the key audit matters
Valuation of trade receivables for the Group and the Company	
Refer to notes 2(k), 3(a) and 12 to the consolidated and stand-alone financial statements for disclosures of receivables.	
The Group recognises expected credit losses (ECL) on financial assets measured at amortized cost. The determination of ECL is highly subjective and requires management to make significant judgements and estimates and the application of forward-looking information. The combination of significant management estimates and judgement increases the risk that management estimates could be materially misstated. See notes 3(a), 4(i) and 12 of the financial statements.	 Our audit procedures in response to this matter included: Obtaining an understanding of the model used by management for the calculation of expected credit losses on accounts receivables. Testing the completeness and accuracy of the data used in the models to the underlying accounting records. Involving our financial risk modelling specialist, to review the ECL model, assess the appropriateness of the Company's impairment methodology, management's assumptions and compliance with the new requirements of IFRS 9, Financial Instruments.
	 Assessing the appropriateness of the Group's impairment methodology, management assumptions and compliance with the requirement of IFRS 9, Financial Instruments.
	Assessing the adequacy of the disclosures of the key assumptions and judgements as well as the details of the transition adjustment for compliance with IFRS 9.
	Testing the accuracy of Group's ageing of accounts receivables.
	❖ Testing the accuracy of the ECL calculation.



To the Members of Derrimon Trading Company Limited Page 6

Report on the audit of the consolidated and stand-alone financial statements

Other information

Management is responsible for the other information. The other information comprises the Annual Report (but does not include the consolidated and stand-alone financial statements and our auditors' report thereon), which is expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated and stand-alone financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and stand-alone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated and stand-alone financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of management and those charged with governance for the consolidated and stand-alone financial statements

Management is responsible for the preparation of the consolidated and stand-alone financial statements that give a true and fair view in accordance with IFRS and with the requirements of the Jamaican Companies Act, and for such internal control as management determines is necessary to enable the preparation of consolidated and stand-alone financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and stand-alone financial statements, management is responsible for assessing the Group's and Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's and Company's financial reporting process.



To the Members of Derrimon Trading Company Limited Page 7

Report on the audit of the consolidated and stand-alone financial statements

Auditors' responsibilities for the audit of the consolidated and stand-alone financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and stand-alone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and stand-alone financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and stand-alone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated and standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or Company to cease to continue as a going concern.



To the Members of Derrimon Trading Company Limited Page 8

Report on the audit of the consolidated and stand-alone financial statements

Auditors' responsibilities for the audit of the consolidated and stand-alone financial statements (continued)

- Evaluate the overall presentation, structure and content of the consolidated and standalone financial statements, including the disclosures, and whether the consolidated and stand-alone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated and stand-alone financial statements. We are responsible for the direction, supervision and performance of the Group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated and stand-alone financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matters or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



To the Members of Derrimon Trading Company Limited Page 9

Report on the audit of the consolidated and stand-alone financial statements

Report on other legal and regulatory requirements

As required by the Jamaican Companies Act, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of our audit.

In our opinion, proper accounting records have been kept, so far as appears from our examination of those records, and the accompanying consolidated and stand-alone financial statements are in agreement therewith and give the information required by the Jamaican Companies Act, in the manner so required.

The engagement partner on the audit resulting in this independent auditors' report is Wayne Strachan.

Chartered Accountants

Baker Tilly

Kingston, Jamaica 1 March 2023

Consolidated Statement of Financial Position As at 31 December 2022

	Note	2022	Restated 2021
		\$'000	\$'000
ASSETS			
Non-current assets			
Property, plant and equipment	5	3,747,102	2,353,972
Intangible assets	6	1,835,359	1,687,359
Investment securities	8	233,479	297,273
Right-of-use assets	9	2,222,269	1,791,254
Deferred tax assets	10	51,868	- 100.050
Current assets		8,090,077	6,129,858
Inventories	11	4,153,064	2,680,576
Receivables	12	2,176,047	1,585,693
Due from related parties	13	47,437	1,565,095
Taxation recoverable	13	4,486	4,692
Cash and short-term deposits	14	901,884	1,147,552
		7,282,918	5,418,513
TOTAL ASSETS		15,372,995	11,548,371
EQUITY AND LIABILITIES		13,372,775	11,5 10,571
Capital and reserves			
Share capital	15	3,863,849	3,863,849
Capital reserves	16	94,638	94,638
Investment reserves	17	614	614
Foreign exchange reserves		3,222	1,885
Retained earnings		2,170,327	1,590,348
8		6,132,650	5,551,334
Non-controlling interest	18	241,231	210,833
, and the second		6,373,881	5,762,167
Non-current liabilities			
Long-term loans	19	2,281,697	1,636,429
Lease liabilities	9	2,278,577	1,677,212
Due to related parties	13	131,788	191,823
Deferred tax liabilities	10		5,090
		4,692,062	3,510,554
Current liabilities			
Payables	20	3,153,002	1,433,068
Short-term loans	21	296,200	296,200
Current portion of long-term loans	19	326,105	111,227
Current portion of lease liabilities	9	228,691	298,123
Taxation payable	22	162,863	63,544
Bank overdraft	22	140,191	73,488
TOTAL EQUITY AND LIABILITIES		4,307,052 15,372,995	2,275,650 11,548,371
/ /		13,372,773	11,5+0,5/1

Approved for some by the Board of Directors on 1 March 2023 and signed on its behalf by:

Director

Director

Derrick Cotterell

Consolidated Statement of Comprehensive Income Year ended 31 December 2022

	Note	2022	2021
		\$'000	\$'000
Revenue	23	18,420,256	17,744,717
Cost of sales		(13,780,755)	(14,335,509)
Gross profit		4,639,501	3,409,208
Unrealised (losses)/gains on investments valued at fair value through profit and loss		(2.052)	2.060
value unough profit and loss		(2,872)	3,960
Other operating income	24	237,368	103,893
Operating and administrative expenses	25	(2,995,241)	(2,327,728)
Selling and distribution expenses	25	(689,131)	(402,293)
Operating profit	26	1,189,625	787,040
Finance costs, net	28	(463,579)	(231,321)
Profit before taxation		726,046	555,719
Taxation	29	(108,417)	(107,536)
Profit after taxation, being total comprehensive			
income		617,629	448,183
Net profit attributable to:			
Stockholders of the company		579,979	399,942
Non-controlling interest		37,650	48,241
		617,629	448,183
Formings non audinous stock unit attributable to			
Earnings per ordinary stock unit attributable to shareholders of the company	31	\$0.128	\$0.094

Consolidated Statement of Changes in Equity Year ended 31 December 2022

	Equity Attributable to Shareholders of the Company							
	Number of Shares	Share Capital	Foreign Exchange Reserves	Capital Reserves	Investment Reserves	Retained Earnings	Non- controlling Interest	Total Equity
	'000	\$'000	\$'000	\$'000	\$ '000	\$'000	\$'000	\$ '000
Balance at 1 January 2021	2,733,361	140,044	-	94,638	614	1,190,406	178,235	1,603,937
Dividends paid by subsidiary to non-controlling interest (Note 18)	-	-	-	-	-	-	(15,727)	(15,727)
Foreign exchange reserves	-	-	1,885	-	-	-	84	1,969
Issue of shares	1,800,000	3,723,805	-	-	-	-	-	3,723,805
Total comprehensive income		-	-	-	-	399,942	48,241	448,183
Balance at 31 December 2021	4,533,361	3,863,849	1,885	94,638	614	1,590,348	210,833	5,762,167
Dividends paid by subsidiary to non-controlling interest (Note 18)	_	_	_	_	_	_	(7,864)	(7,864)
Foreign exchange reserves	_	_	1,337	_	_	_	612	1,949
Total comprehensive income	-	-	-	-	-	579,979	37,650	617,629
Balance at 31 December 2022	4,533,361	3,863,849	3,222	94,638	614	2,170,327	241,231	6,373,881

Consolidated Statement of Cash Flows Year ended 31 December 2022

	2022	2021
CACH RECOURCES WERE PROVIDED BY//LIGER IN	\$'000	\$'000
CASH RESOURCES WERE PROVIDED BY/(USED IN):		
Operating Activities		
Profit before taxation	726,046	555,719
Adjustments for:		
Amortization of right-of-use assets	261,272	232,043
Gain on disposal of right-of-use asset	-	(7,060)
Depreciation	271,642	117,067
Fair value gains on financial assets	2,872	(3,960)
Gain on disposal of plant and equipment	(1,146)	-
Gain on the acquisition of subsidiary	(82,178)	-
Loss on disposal of investment securities	- (40.40.4)	3,682
Interest income	(10,494)	(16,322)
Lease interest expense	164,049	132,623
Interest expense	321,313	111,958
Expected credit loss allowance/(recoveries)	88,645	(7,943)
(Gain)/losses on foreign exchange, net	(11,289)	3,062
	1,730,732	1,120,869
Changes in operating assets and liabilities:	(600,650)	207.060
(Increase)/decrease in receivables	(628,658)	297,060
Increase in payables	1,519,895	1,096,834
(Decrease)/increase in related parties	(210,463)	191,823
Increase in inventories	(1,400,346)	(494,016)
Cash provided by operating activities	1,011,160	2,212,570
Taxes paid	(82,459)	(66,868)
Interest paid	(321,313)	(129,358)
Lease interest paid	(164,049)	(132,623)
Interest received	10,494	16,322
Net cash provided by operating activities	453,833	1,900,943
Investing Activities	(0.022	(122.200)
Investment securities, net	60,922	(133,300)
Investment in subsidiaries	(661,853)	(1,605,917) (1,933,254)
Purchase of property, plant and equipment	(725,813)	(1,933,234)
Purchase of intangible assets	(148,000) 3,375	-
Proceeds from disposal of plant and equipment		(2 (72 471)
Net cash used in investing activities	(1,471,369)	(3,672,471)
Financing Activities Lease principal payments	(198,696)	(200,359)
Issue of shares	(190,090)	3,723,805
Long term loans, net	860,146	(597,964)
Dividends paid by subsidiary to non-controlling interest	(7,864)	(397,904) $(15,727)$
Short term loans, net	(7,004)	(759,813)
Net cash provided by financing activities	653,586	2,149,942
Net (decrease)/increase in cash and cash equivalents	(363,950)	378,414
Effect of exchange losses on cash and cash equivalents	51,579	34,721
Cash and cash equivalents at beginning of year	1,074,064	660,929
CASH AND CASH EQUIVALENTS AT END OF YEAR	761,693	1,074,064
	701,073	1,074,004
Represented by:	620 502	(10 (01
Cash at bank and in hand	630,593	618,681
Short term deposits	271,291	528,871
Bank overdraft	(140,191)	(73,488)
	761,693	1,074,064

Company Statement of Financial Position As at 31 December 2022

	Note	2022 \$'000	Restated 2021 \$'000
ASSETS		\$ 000	\$ 000
Non-current assets			
Property, plant and equipment	5	2,259,047	1,758,276
Intangible assets	6	181,220	33,220
Investment in subsidiaries and joint venture	7	2,981,674	2,322,546
Investment securities	8	107,729	107,729
Right-of-use assets	9	1,514,893	1,061,383
Deferred tax assets	10	46,027	_
	10	7,090,590	5,283,154
Current assets		7,070,370	5,205,154
Inventories	11	2,539,829	1,522,167
Receivables	12	1,589,414	1,078,489
Due from related parties	13	1,008,663	831,104
Taxation recoverable	10	-	1,075
Cash and short-term deposits	14	575,973	924,318
·		5,713,879	4,357,153
TOTAL ASSETS		12,804,469	9,640,307
EQUITY AND LIABILITIES			
Capital and reserves			
Share capital	15	3,863,849	3,863,849
Capital reserves	16	94,638	94,638
Investment reserves	17	614	614
Retained earnings		1,583,200	1,355,144
		5,542,301	5,314,245
Non-current liabilities		2 250 274	1 504 914
Long term loans Lease liabilities	19 9	2,250,374	1,594,814
Due to related parties		1,560,872 145,372	972,686 211,823
Deferred tax liabilities	13	143,372	2,369
Deferred tax flabilities	10	3,956,618	2,781,692
Current liabilities		3,930,016	2,761,092
Payables	20	2,341,951	830,984
Short term loans	20	296,200	296,200
Current portion of long-term loans	21 19	319,292	104,668
Current portion of lease liabilities	9	187,933	239,030
Taxation payables	9	57,469	-
Bank overdraft	22	102,705	73,488
	22	3,305,550	1,544,370
TOTAL EQUITY AND LIABILITIES		12,804,469	9,640,307
Approved for issue by the Board of Directors on 1 May	rob 2022 -	and signed on its bab	olf by:

Approved for issue by the Board of Directors on 1 March 2023 and signed on its behalf by:

Director

Derrick Cotterell

Earl Richards

Company Statement of Comprehensive Income Year ended 31 December 2022

	Note	2022 \$'000	2021 \$'000
Revenue	23	11,528,582	11,037,979
Cost of sales		(8,701,494)	(9,298,936)
Gross profit		2,827,088	1,739,043
Unrealised losses on investments valued at fair value through profit or loss Other operating income	24	- 219,141	(3,682) 428,598
Operating and administrative expenses	25	(1,812,154)	(1,309,125)
Selling and distribution expenses	25	(539,796)	(387,621)
Operating profit	26	694,279	467,213
Finance costs, net	28	(427,648)	(201,672)
Profit before taxation		266,631	265,541
Taxation	29	(38,575)	(51,223)
Profit after taxation, being total comprehensive income		228,056	214,318
Earnings per ordinary stock unit attributable to shareholders of the company	31	\$0.059	\$0.050

Company Statement of Changes in Equity Year ended 31 December 2022

	Number of Shares	Share Capital	Investment Reserves		Retained Earnings	Total
	000	\$'000	\$'000	\$'000	\$'000	\$'000
Balance at 1 January 2021	2,733,361	140,044	614	94,638	1,140,826	1,376,122
Issue of shares (Note 15)	1,800,000	3,723,805	-	-	-	3,723,805
Total comprehensive income		-	_	-	214,318	214,318
Balance at 31 December 2021	4,533,361	3,863,849	614	94,638	1,355,144	5,314,245
Total comprehensive income		_			228,056	228,056
Balance at 31 December 2022	4,533,631	3,863,849	614	94,638	1,583,200	5,542,301

Company Statement of Cash Flows Year ended 31 December 2022

	2022	2021
	\$'000	\$'000
CASH RESOURCES WERE PROVIDED BY/(USED IN):		
Operating Activities		
Profit before taxation	266,631	265,541
Adjustments for:	200,031	203,311
Depreciation	185,247	50,201
Amortization of right-of-use assets	207,908	169,472
Fair value losses on investments valued at fair value through	,	,
profit or loss	-	3,682
Gain on disposal of right-of-use assets	_	(7,060)
Interest income	(5,934)	(10,693)
Lease interest expense	116,993	81,717
Loan interest expenses	305,354	107,796
Expected credit loss allowance/(recoveries)	42,319	(6,721)
Losses on foreign exchange, net	11,235	22,852
	1,129,753	676,787
Changes in operating assets and liabilities:		
(Increase)/decrease in receivables	(553,246)	619,674
Increase in payables	1,510,969	429,683
Increase in related parties	(244,010)	(619,281)
(Increase)/decrease in inventories	(1,017,662)	453,767
Cash provided by operating activities	825,804	1,560,630
Taxes paid	(28,427)	(53,800)
Lease interest paid	(116,993)	(81,717)
Loan interest paid Interest received	(305,354)	(125,196)
	5,934	10,693
Net cash provided by operating activities	380,964	1,310,610
Investing Activities		
Purchase of property, plant and equipment	(686,018)	(1,381,752)
Investment in subsidiary	(659,128)	(1,605,917)
Purchase of intangible asset	(148,000)	-
Purchase of investment		(106,667)
Net cash used in investing activities	(1,493,146)	(3,094,336)
Financing Activities	070 104	((20,052)
Long term loans, net	870,184	(629,953)
Lease principal payments Issue of shares	(163,309)	(163,798) 3,723,805
Short-term loans, net	-	(759,813)
Net cash provided by financing activities	706,875	2,170,241
Net (decrease)/increase in cash and cash equivalents	(405,307)	386,515
Foreign exchange effect on cash and cash equivalents	27,745	16,254
Cash and cash equivalents at beginning of year	ŕ	•
	850,830	448,061
CASH AND CASH EQUIVALENTS AT END OF YEAR	473,268	850,830
Represented by:		
Cash at bank and cash in hand	457,513	547,745
Short term deposits	118,460	376,573
Bank overdraft	(102,705)	(73,488)
	473,268	850,830

Notes to the Financial Statements 31 December 2022

1. Identification and principal activities

Derrimon Trading Company Limited ("the Company") was incorporated in 1998 and is domiciled in Jamaica. The Company is listed on the Junior Market of the Jamaica Stock Exchange (JSE). The Company's registered office is located at 233-235 Marcus Garvey Drive, Kingston 11.

On February 23, 2021, the Company was successful in issuing an Additional Public Offer (APO) on the Junior Market of the Jamaica Stock Exchange of 1,800,000,000 ordinary share. This resulted in the subscribed participating voting share capital exceeding the limit of J\$500m as prescribed by the Junior Market. In keeping with Section 505 (7) (b) rules, the Company was approved to remain on the Junior Market.

The principal activities of the Company include the wholesale and bulk distribution of household and food items inclusive of meat products, chilled and the retailing of those and other food items and meat products through the operation of a chain of outlets and supermarkets. The Company's subsidiaries are involved in manufacturing of processing meats, flavours and fragrances, wooden pallets, and the operating of a supermarket and a wholesale of food in New York.

The Company provides management and administration services to Marnock LLC and Marnock Retail LLC. These services include the procurement of goods from suppliers, financial management, Information Technology, Human Resources and other related services. Management fees in respect of these services are charged in the Statement of Comprehensive Income (Note 24).

Notes to the Financial Statements 31 December 2022

1. Identification and principal activities (continued)

These financial statements present the results of operations and financial positions of the Company and its subsidiaries, which are referred to as "the Group"; the subsidiaries are as follows:

Entities	Country of incorporation and place of business	Principal Activities	Proportion of ordinary shares held by the Group %	Proportion of ordinary shares held by non- controlling interest %
Caribbean Flavours & Fragrances Limited	Jamaica	Manufacture of Flavours and Fragrances	65.02%	34.98%
Derrpark Grocers Limited	Jamaica	Operation of Supermarket	60%	40%
Woodcats International Limited	Jamaica	Manufacturers of wooden pallets	100%	-
Marnock Retail LLC	USA	Operation of Supermarket	100%	-
Marnock LLC	USA	Operation of Wholesale	80%	20%
Arosa Limited	Jamaica	Manufacturers of ham, bacon and sausages	100%	-

In January 2021, the Group acquired 100% of the share capital of Marnock Retail LLC, a supermarket domiciled in the United States of America, making it a wholly-owned subsidiary.

In January 2021, the Group acquired 80% of the share capital of Marnock LLC, a wholesale operator domiciled in the United States of America.

In April 2022, the Group acquired 100% of the share capital of Arosa Limited, a manufacturer of processed meats.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied for all the years presented. Where necessary, prior year comparatives have been restated and reclassified to conform to current year presentation.

(a) Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), and their interpretations adopted by the International Accounting Standards Board and have been prepared under the historical cost convention, as modified by the valuation of certain items. They are also prepared in accordance with the provisions of the Jamaican Companies Act.

The financial statements comprise the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and the notes.

The preparation of financial statements in compliance with IFRS requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, contingent assets and contingent liabilities at the end of the reporting period and the total comprehensive income during the reporting period. The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and underlying assumptions are reviewed on an ongoing basis and any adjustments that may be necessary would be reflected in the year in which actual results are known. The areas involving a higher degree of judgement in complexity or areas where assumptions or estimates are significant to the financial statements are discussed in Note 4.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

Standards and amendments to published standards effective in the current year that are relevant to the Group's operations

The following amendments to standards have been adopted by the Group for the first time which have been issued and are effective for mandatory adoption for the financial year beginning on or after 1 January 2022:

Property, Plant and Equipment — **Proceeds before Intended Use** (Amendments to IAS 16) (effective for annual periods beginning on or after 1 January 2022) amends the standard to prohibit deducting from the cost of an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the cost of producing those items, in profit or loss.

Onerous Contracts — Cost of Fulfilling a Contract (Amendments to IAS 37), (effective for annual periods beginning on or after 1 January 2022) specifies that the 'cost of fulfilling' a contract comprises the 'costs that relate directly to the contract'. Costs that relate directly to a contract can either be incremental costs of fulfilling that contract (examples would be direct labour, materials) or an allocation of other costs that relate directly to fulfilling contracts (an example would be the allocation of the depreciation charge for an item of property, plant and equipment used in fulfilling the contract).

Annual Improvements to IFRS Standards 2018–2020 are effective for annual reporting periods beginning on or after 1 January 2022. The IASB issued its Annual Improvements to IFRSs 2015-2017 cycle amending a number of standards:

- IFRS 9 'Financial Instruments' Fees in the '10 per cent' test for derecognition of financial liabilities. The amendment clarifies which fees an entity includes when it applies the '10 per cent' test in in assessing whether to derecognise a financial liability. An entity includes only fees paid or received between the entity (the borrower) and the lender, including fees paid or received by either the entity or the lender on the other's behalf.
- IFRS 16 'Leases' Lease incentives. The amendment to Illustrative Example 13 accompanying IFRS 16 removes from the example the illustration of the reimbursement of leasehold improvements by the lessor in order to resolve any potential confusion regarding the treatment of lease incentives that might arise because of how lease incentives are illustrated in that example.

The amendments did not result in any material effect on the Group's financial statements.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

Standards and amendments to published standards that are not yet effective and have not been early adopted by the Group

At the date of authorisation of these financial statements, certain new accounting standards, amendments and interpretation to existing standards have been issued which are not yet effective, and which the Group has not early adopted. The Group has assessed the relevance of all such new standards, interpretations and amendments and has determined that the following may be relevant to its operations. Unless stated otherwise, the impact of the changes is still being assessed by management.

The amendments in Classification of Liabilities as Current or Non-current - Amendments to IAS 1 (effective for annual periods beginning on or after 1 January 2023) affect only the presentation of liabilities in the statement of financial position - not the amount or timing of recognition of any asset, liability income or expenses, or the information that entities disclose about those items. They:

- clarify that the classification of liabilities as current or non-current should be based on rights that are in existence at the end of the reporting period and align the wording in all affected paragraphs to refer to the "right" to defer settlement by at least twelve months and make explicit that only rights in place "at the end of the reporting period" should affect the classification of a liability;
- clarify that classification is unaffected by expectations about whether an entity will exercise its right to defer settlement of a liability; and
- make clear that settlement refers to the transfer to the counterparty of cash, equity instruments, other assets or services.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(a) Basis of preparation (continued)

Standards and amendments to published standards that are not yet effective and have not been early adopted by the Group (continued)

Narrow scope amendments to IAS 1, Practice statement 2 and IAS 8, (effective for annual periods beginning on or after 1 January 2023). The amendments aim to improve accounting policy disclosures and to help users of the financial statements to distinguish between changes in accounting estimates and changes in accounting policies.

Amendments to IAS 1, Presentation of financial statements' on classification of liabilities, (effective for annual periods beginning on or after 1 January 2023). These narrow-scope amendments to IAS 1, 'Presentation of financial statements', clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the expectations of the entity or events after the reporting date (for example, the receipt of a waiver or a breach of covenant). The amendment also clarifies what IAS 1 means when it refers to the 'settlement' of a liability.

There are no other standards, interpretations or amendments to existing standards that are not yet effective that would be expected to have a material impact on the operations of the Group.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(b) Business combination and goodwill

The Group applies the acquisition method in accounting for a business combination. The consideration transferred by the Group to obtain control of a subsidiary is calculated as the sum of the acquisition-date fair value of the assets transferred, liabilities assumed, and the equity interests issued by the Group.

The Group recognizes identifiable assets acquired and liabilities assumed in a business combination regardless of whether they have been previously recognized in the Group's financial statements prior to the acquisition. Assets acquired, and liabilities assumed are generally measured at their acquisition-date fair value.

Any Goodwill is stated after separate recognition of identifiable intangible assets. It is calculated as the excess of the sum of a) fair value of consideration transferred, b) the recognized amount of any non-controlling interest in the acquiree and c) acquisition-date fair value of any existing equity interest in the acquiree, over the acquisition-date fair values of the identifiable net assets. If the fair values of the identifiable net assets exceed the sum calculated above, the excess amount, i.e., gain on bargain purchase, is recognized in profit or loss immediately.

Transaction costs that the Group incurs in connection with a business combination are expensed immediately.

Non-controlling interests

Equity in the Company not attributable, directly or indirectly, to the Company, is considered non-controlling interest. When the proportion of the equity held by non-controlling interest's changes, the Company adjusts the carrying amounts of the controlling and non-controlling interests to reflect the changes in their relative interest in the Company. The Company recognizes directly in equity any difference between the amount by which the non-controlling interests are adjusted, and the fair value of the consideration paid or received, and attribute it to the shareholders of the Company.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(c) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at 31 December 2022. A subsidiary is an entity controlled by the Company. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee. Specifically, the Group controls an investee, if and only if, the Group has:

- Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- Exposure, or rights, to variable returns from its involvement with the investee, and
- The ability to use its power over the investee to affect its returns

The financial statements of the subsidiaries are included in the consolidated financial statements from the date that control commences until the date that control ceases.

Where necessary, adjustments are made to the financial statements of the subsidiaries to bring its accounting policy in line with the Group's accounting policy. All intra-Group assets and liabilities, equity, income, expenses and cash flows relating to transactions between the members of the Group are eliminated in full on consolidation.

Changes in ownership interests in subsidiaries without change of control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions, that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

Disposal of subsidiaries

When the Group ceases to have control any retained interest in the entity is remeasured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(d) Going concern

The preparation of financial statements in accordance with IFRS assumes that the Company and Group will continue in operation for the foreseeable future. This means, in part, that the statements of profit or loss and other comprehensive income and the statement of financial position assume no intention or necessity to liquidate or curtail operations. This is commonly referred to as the going concern basis.

Management has assessed that the Company and Group have the ability to continue as a going concern and has prepared the financial statements on the going concern basis. The basis of preparation presumes that the Company will be able to realize its assets and discharge its liabilities in the normal course of business.

(e) Segment reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Executive Committee that makes strategic decisions.

The Company has identified the following segments:

Distribution (Household products, chilled, detergents and bulk foods);

Wholesale (Trading outlets and supermarkets); and

Other Operations (Manufacturers of flavours and fragrances, processed meats, pallets and by products of wood)

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(f) Property, plant and equipment

(i) Owned assets:

Items of plant and equipment are stated at cost or deemed cost less accumulated depreciation and impairment losses. Cost includes expenditures that are directly attributable to the acquisition of the asset. The cost of self-constructed assets includes the cost of materials, direct labour and related costs to put the asset into service.

The cost of replacing part of an item of plant and equipment is recognized in the carrying amount of an item if it is probable that the future economic benefits embodied within the part will flow to the business and its cost can be measured reliably. The costs of day-to-day servicing of plant and equipment are recognized in profit or loss as incurred.

(ii) Depreciation

Items of property, plant and equipment are stated at cost less accumulated depreciation and impairment losses (see below). Depreciation is calculated on a reducing balance basis at rates to write off the carrying value of the assets over their period of expected useful lives. The annual depreciation rates are as follows:

Buildings		2.5%
Leasehold improvements	3	2.5%
Machinery and equipment		10%
Furniture, fittings and fixtures		20%
Motor vehicles		20%
Computer		33.33%
Right-of-use assets	Straight-line over the perio	d of the lease term

Gains and losses on disposal are determined by comparing proceeds with the carrying amount and are included in the statement of comprehensive income.

Repairs and maintenances are charged to the statement of comprehensive income during the financial period in which they are incurred.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(g) Financial Instruments

Classification

The Group and Company classifies its financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through OCI or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

For assets measured at fair value, gains and losses will either be recorded in profit or loss or OCI. For investments in equity instruments that are not held for trading, this will depend on whether the Group has made an irrevocable election at the time of initial recognition to account for the equity investment at fair value through other comprehensive income (FVOCI).

The Group and Company reclassify debt investments when and only when its business model for managing those assets changes.

Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group and Company commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group has transferred substantially all the risks and rewards of ownership.

Measurement

At initial recognition, the Group and Company measures a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss (FVPL), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVPL are expensed in profit or loss.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(g) Financial Instruments (continued)

Debt instruments

Subsequent measurement of debt instruments depends on the Group's and Company's business model for managing the asset and the cash flow characteristics of the asset. There are three measurement categories into which the Group and Company classify its debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost. Interest income from these financial assets is included in finance income using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in profit or loss and presented in other gains/(losses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the statement of profit or loss.
- FVOCI: Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent solely payments of principal and interest, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in profit or loss. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other gains/(losses). Interest income from these financial assets is included in finance income using the effective interest rate method. Foreign exchange gains and losses are presented in other gains/(losses) and impairment expenses are presented as a separate line item in the statement of profit or loss.
- FVPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVPL. A gain or loss on a debt investment that is subsequently measured at FVPL is recognised in profit or loss and presented net within other gains/(losses) in the period in which it arises.

Impairment

The Group and Company assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(h) Intangible assets

Items of intangible assets represent purchased computer software not integral to computer hardware, with finite useful lives that are acquired separately and are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful life of three years.

(i) Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which they are separately identifiable cash flows (cash-generating units).

(i) Inventories

Inventories are stated at the lower of cost and net realizable value, cost being determined on the weighted average cost method. Net realizable value is the estimate of the selling price in the ordinary course of the business, less selling expenses.

(k) Receivables

Trade and other receivables are carried at anticipated realizable value. An allowance for expected credit loss (ECL) of trade and other receivables is established when there is objective evidence that the Group will not be able to collect all amounts due according to the original terms of the receivables. The carrying amount of the asset is reduced through the use of this ECL allowance, and the amount of the loss is recognized in *Bad Debt expense* in the statement of profit or loss. When trade receivable is deemed uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are recognized as recovery and credited to bad debt expense in the statement of profit or loss.

Prepayments are partial or full settlements of debt or expenses before the contractually obligated due date, this includes advances and deposits

(I) Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost. For the purposes of the cash flow statement, cash and cash equivalents comprise cash at bank and in hand, short term deposits and bank overdraft.

(m) Share capital

Ordinary shares are classified as equity. Mandatorily redeemable preference shares are classified as liabilities.

Incremental costs directly attributable to the issue of new ordinary shares or options are shown in equity as a deduction, net of tax, from the proceeds.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(n) Dividends

Dividends on ordinary shares are recognized in shareholder's equity in the period in which they become legally payable. Interim dividends are due when declared and approved by the directors while shareholders approve final dividends at the Annual General Meeting. Dividends for the year that are declared after the reporting date are disclosed in the subsequent events note.

(o) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw-down occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a pre-payment for liquidity services and amortised over the period of the facility to which it relates.

Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities. The dividends on these preference shares are recognised in the income statement as interest expense.

Borrowing costs

General and specific borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation. All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(p) Payables

Payables, including provisions, are stated at their nominal value. A provision is recognised in the statement of financial position when the Group has a present legal or constructive obligation as a result of a past event, if it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. If the effect is material, provisions are determined by discounting the expected future cash flows at a rate that reflects current market assessments of the time value of money, and where appropriate, the risks specific to the liability.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(q) Provisions

Provisions are recognised when the Group has a present legal or constructive obligation as a result of past events, if it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount of the obligation can be made.

(r) Fair value of financial instruments

A financial instrument is any contract that gives rise to both a financial asset of one enterprise and a financial liability or equity instrument of another enterprise. Financial assets carried on the statement of financial position include investments, loan receivables, cash and cash equivalents and receivables. Financial liabilities consist of payables, long term loans, short term loans, lease liabilities, directors' loans, short term loans, bank overdraft and due to related companies.

Generally financial instruments are recognized on the statement of financial position when the Group becomes a party to the contractual provisions of the instruments. The particular recognition methods adopted are disclosed in the respective accounting policies associated with each item.

(s) Related party transactions

Related parties:

A party is related to the Group, if:

- (i) directly, or indirectly through one or more intermediaries, the party controls, is controlled by, or is under common control with, the Group (this includes parents, subsidiaries and fellow subsidiaries); has an interest in the Group that gives it significant influence over the Group; or has joint control over the Group;
- (ii) the party is an associate of the Group;
- (iii) the party is a joint venture in which the Group is a venturer;
- (iv) the party is a member of the key management personnel of the Group or its parent;
- (v) the party is a close member of the family of any individual referred to in (i) or (iv);
- (vi) the party is the Group that is controlled, jointly controlled or significantly influenced by, or for which significant voting power in such entity resides with, directly or indirectly, any individual referred to in (iv) or (v); or
- (vii) the party is a post-employment benefit plan for the benefit of employees of the Group, or of any company that is a related party of the Group.

A related party transaction is a transfer of resources, services or obligations between related parties, regardless of whether a price is charged.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(t) Revenue recognition

Revenue is recognized when the Company satisfies a performance obligation by transferring the promised goods to the customer in an amount that reflects the consideration the Company expects to be entitled to in exchange for those goods.

The promised goods are transferred *when* or *as* the customer obtains control.

Revenue is recognized when the customer obtains control of the goods as described below:

i. Sales

The performance obligation, satisfied at a point-in-time, to transfer products to customers. Revenue is recognized when the products are delivered to the customers, and the customers take control of the products, and the Company has a present right to payment as evidenced by an invoice or the right to invoiced.

ii. Dividend income

Dividends are recognized when declared, and the right to receive payment is established.

iii. Other operating income

Includes gains and losses on disposal of assets, rental income received from investment properties and miscellaneous inflows. Income is recognized on the accrual basis.

Interest income is recognised as it accrues unless collectability is in doubt. Interest income is calculated is in doubt. Interest income is calculated by applying the effective interest rate the gross carrying amount of financial assets.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(u) Taxation

Taxation on the profit or loss for the year comprises current and deferred tax. Current and deferred taxes are recognized as income tax expense or benefit in the statement of comprehensive income except, where they relate to items recorded in shareholders' equity, they are also charged or credited to shareholders' equity.

(i) Current taxation

Current tax is the expected taxation payable on the taxable income for the year, using tax rates enacted at the statement of financial position date, and any adjustment to tax payable and tax losses in respect of previous years.

(ii) Deferred income taxes

Deferred tax liabilities are recognized for temporary differences between the carrying amounts of assets and liabilities and their amounts as measured for tax purposes, which will result in taxable amounts in future periods. Deferred tax assets are recognized for temporary differences which will result in deductible amounts in future periods, but only to the extent it is probable that sufficient taxable profits will be available against which these differences can be utilized.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the asset will be realized or the liability will be settled based on enacted rates.

Current and deferred tax assets and liabilities are offset when the legal right of offset exists.

(v) Foreign currency translation

Foreign currency transactions are accounted for at the exchange rate prevailing at the dates of the transactions. Monetary assets and liabilities that are denominated in foreign currencies are translated into Jamaican dollars at the exchange rate prevailing at the statement of financial position date; that is, in the case of each currency, the Bank of Jamaica weighted average buying and selling rates at that date. Gains or losses arising from fluctuations in the exchange rates are reflected in the statement of comprehensive income.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(w) Right-of-use assets and lease liabilities

All leases are accounted for by recognising a right-of-use asset and a lease liability except for:

- (i) Leases of low value assets; and
- (ii) Leases with a duration of 12 months or less.

Lease liabilities are measured at the present value of the contractual payments due to the lessor over the lease term, with the discount rate determined by reference to the rate inherent in the lease unless (as is typically the case) this is not readily determinable, in which case the Group's incremental borrowing rate on commencement of the lease is used. Variable lease payments are only included in the measurement of the lease liability if they depend on an index or rate. In such cases, the initial measurement of the lease liability assumes the variable element will remain unchanged throughout the lease term. Other variable lease payments are expensed in the period to which they relate.

On initial recognition, the carrying value of the lease liability also includes:

- (i) amounts expected to be payable under any residual value guarantee;
- (ii) the exercise price of any purchase option granted in favour of the Group if it is reasonable certain to assess that option;
- (iii) any penalties payable for terminating the lease, if the term of the lease has been estimated on the basis of termination option being exercised.

To determine the incremental borrowing rate, the Group:

- (i) since it does not have recent third-party financing, uses a build-up approach that starts with a risk-free interest rate adjusted for credit risk for leases, and
- (ii) makes adjustments specific to the lease, e.g. term, currency and security.

Right-of-use assets are initially measured at the amount of the lease liability, reduced for any lease incentives received, and increased for:

- (i) lease payments made at or before commencement of the lease;
- (ii) initial direct costs incurred; and
- (iii) the amount of any provision recognised where the Company is contractually required to dismantle, remove or restore the leased asset (typically leasehold dilapidations).

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(w) Right-of-use assets and lease liabilities (continued)

Subsequent to initial measurement lease liabilities increase as a result of interest charged at a constant rate on the balance outstanding and are reduced for lease payments made. Right-of-use assets are amortised on a straight-line basis over the remaining term of the lease or over the remaining economic life of the asset if, rarely, this is judged to be shorter than the lease term.

Payments associated with short-term leases and all leases of low-value assets are recognised on a straight-line basis as an expense in profit or loss. Short-term leases are leases with a lease term of 12 months or less. Low-value assets are assets valued as US\$5,000 or less when new. The Group has no short-term leases or leases for low valued assets at this time.)

Extension and termination options

Extension and termination options are included in a number of property and equipment leases across the Group. These are used to maximise operational flexibility in terms of managing the assets used in the Group's operations. The majority of extension and termination options held are exercisable only by the Group and not by the respective lessor.

When the Group renegotiates the contractual terms of a lease with the lessor, the accounting depends on the nature of the modification:

- if the renegotiation results in one or more additional assets being leased for an amount commensurate with the stand-alone price for the additional rights-of-use obtained, the modification is accounted for as a separate lease in accordance with the above policy.
- in all other cases where the renegotiation increases the scope of the lease (whether that is an extension to the lease term, or one or more additional assets being leased), the lease liability is remeasured using the discount rate applicable on the modification date, with the right-of-use asset being adjusted by the same amount.

Notes to the Financial Statements 31 December 2022

2. Summary of significant accounting policies (continued)

(w) Right-of-use assets and lease liabilities (continued)

• if the renegotiation results in a decrease in the scope of the lease, both the carrying amount of the lease liability and right-of-use asset are reduced by the same proportion to reflect the partial or full termination of the lease with any difference recognised in profit or loss. The lease liability is then further adjusted to ensure its carrying amount reflects the amount of the renegotiated payments over the renegotiated term, with the modified lease payments discounted at the rate applicable on the modification date. The right-of-use asset is adjusted by the same amount.

The carrying value of lease liabilities is similarly revised when the variable element of future lease payments dependent on a rate or index is revised. In both cases an equivalent adjustment is made to the carrying value of the right-of-use asset, with the revised carrying amount being amortised over the remaining (revised) lease term.

For contracts that both convey a right to the Group to use an identified asset and require services to be provided to the Group by the lessor, the Group has elected to account for the entire contract as a lease, i.e. it does not allocate any amount of the contractual payments to, and account separately for, any services provided by the supplier as part of the contract.

Notes to the Financial Statements 31 December 2022

3. Financial risk management

The Group's activities expose it to a variety of financial risks: market risk (including fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk. The Group's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Group's financial performance.

The Group's risk management policies are designed to identify and analyse these risks, to set appropriate risk limits and controls, and to monitor the risks and adherence to limits by means of reliable and up-to-date information systems. The Group regularly reviews its risk management policies and systems to reflect changes in markets, products and emerging best practice.

The Board of Directors is ultimately responsible for the establishment and oversight of the Group's risk management framework. The Board provides written principles for overall risk management, as well as policies covering specific areas, such as interest rate risk, credit risk and investment of excess liquidity.

Audit Committee

The Board of Directors has also established an Audit Committee to assist in managing the Group's risk profile. This Committee oversees how management monitors compliance with the Group's risk management policies and reviews the adequacy of the risk management framework. This committee is also assisted by Internal Audit that reports to the Audit Committee after it undertakes regular and ad hoc reviews of risk management controls and procedures, especially over inventories and receivables.

(a) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations. Credit risk arises from cash and cash equivalents, deposits with banks and financial institutions, as well as outstanding receivables from credit sales.

Risk management

Management has established a credit policy under which each new customer is analysed individually for credit worthiness before the Group's standard payment and delivery terms and conditions are offered.

If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, management assesses the credit quality of the customer, considering its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The compliance with credit limits by customers is regularly monitored by management.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(a) Credit risk (continued)

Management determines concentrations of credit risk by monitoring the credit-worthiness rating of existing customers and through a monthly review of the trade receivables ageing analysis. In monitoring the customers' credit risk, customers are grouped according to their credit characteristics. Customers that are graded as "high risk" are placed on a restricted customer list, and future credit sales are made only with approval.

Security

The Group and the Company do not hold any collateral as security.

Impairment of financial assets

The Group and the Company have one type of financial asset that is subject to the expected credit loss model:

• trade receivables

While cash and cash equivalents are also subject to the impairment requirements of IFRS 9, the identified impairment loss was immaterial.

Trade receivables

The Group and the Company apply the IFRS 9 simplified approach to measuring expected credit losses which uses a lifetime expected loss allowance for all trade receivables.

To measure expected credit losses on a collective basis, trade receivables are grouped based on similar credit risk and ageing.

The expected loss rates are based on the payment profiles of sales over a period of 36 months before 31 December 2022 or 31 December 2021 respectively and the corresponding historical credit losses experienced within this period. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors affecting the ability of the customers to settle the receivables. The Group and the Company have identified the GDP, inflation and the unemployment rate of the countries in which it sells its goods and services to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(a) Credit risk (continued)

On that basis, the loss allowance as at 31 December 2022 and 31 December 2021 was determined as follows for trade receivables:

The Group

31 December 2022	Current \$'000	More than 30 days past due \$'000	More than 60 days past due \$'000	More than 90 days past due \$'000	Total \$'000
Expected loss rate	2%	5%	10%	14%	6%
Gross carrying amount - trade					
receivables	673,014	307,721	180,770	366,148	1,527,653
Loss allowance	15,188	15,010	17,458	50,327	97,983

31 December 2021	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
-	\$'000	\$'000	\$'000	\$'000	\$'000
Expected loss rate	3%	7%	9%	12%	6%
Gross carrying amount – trade receivables	444.398	301.293	91.202	200.863	1,037,756
Loss allowance	14,153	20,155	8,305	23,222	65,835

The Company

31 December 2022	Current	More than 30 days past due	More than 60 days past due	More than 90 days past due	Total
	\$'000	\$'000	\$ '000	\$'000	\$ '000
Expected loss rate	3%	7%	11%	17%	9%
Gross carrying amount – trade					
receivables	403,080	183,520	150,699	276,344	1,013,643
Loss allowance	12,125	11,761	16,617	45,213	85,716

31 December 2021	Current \$'000	More than 30 days past due \$'000	More than 60 days past due \$'000	More than 90 days past due \$'000	Total \$'000
Expected loss rate	4%	10%	12%	15%	9%
Gross carrying amount - trade					
receivables	307,941	188,946	51,857	150,183	698,927
Loss allowance	12,317	18,895	6,223	22,383	59,818

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(a) Credit risk (continued)

The closing loss allowances for trade receivables as at 31 December 2022 reconcile to the opening loss allowances as follows:

The Group

	Trade receivables	Trade receivables
	2022	2021
	\$'000	\$'000
Opening loss allowance at beginning of year	65,835	73,778
Increase/(decrease) in loss allowance recognised in profit or loss during the year	48,502	(7,943)
Bad debts written-off during the year	(16,354)	-
Closing balance at end of year	97,983	65,835

The Company

	Trade receivables	Trade receivables
	2022	2021
	\$'000	\$'000
Opening loss allowance	59,818	66,539
Increase/(decrease) in loss allowance recognised in		
profit or loss during the year	42,252	(6,721)
Bad debts written-off during the year	(16,354)	
Closing balance at end of year	85,716	59,818

Trade receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group and Company, and a failure to make contractual payments for a period of greater than 90 days past due.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(a) Credit risk (continued)

Impairment losses on trade receivables are presented as net impairment losses within operating profit. Subsequent recoveries of amounts previously written off are credited against the same line item.

As at 31 December 2022 trade receivables had lifetime expected credit losses of \$2,128,000 (2021: Nil).

Net impairment losses on financial assets recognised in profit or loss

During the year, the following losses were recognised in profit or loss in relation to impaired financial assets:

The Group

2022	2021
\$'000	\$'000
32,148	(7,943)
56,497	-
88,645	(7,943)
2022	2021
\$'000	\$'000
42,252	(6,721)
67	-
42,319	(6,721)
	\$'000 32,148 56,497 88,645 2022 \$'000 42,252 67

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(a) Credit risk (continued)

Exposure to credit risk for trade receivables

The following table summarizes the Group and Company's credit exposure for trade receivables at their carrying amounts, as categorized by customer sector.

	The Group		The C	ompany
	<u>2022</u>	<u>2021</u>	<u>2022</u>	<u> 2021</u>
	<u>\$'000</u>	\$'000	\$'000	\$'000
Supermarket chains	100,886	$1\overline{31,175}$	$1\overline{00,88}6$	118,718
Wholesale and retail				
distributors	564,459	628,880	564,459	470,214
Government entities	9,875	10,536	9,875	10,536
Manufactures	292,614	157,715	-	-
Other	231,667	32,695	231,667	31,688
	1,199,501	961,001	906,887	631,156
Overseas	328,152	76,755	106,756	67,771
Total (note 12)	1,527,653	1,037,756	1,013,643	698,927

Overseas customers mainly relate to customers in the United States and the United Kingdom and represent approximately 27% (2021: 8%) of the total balance. The currencies of these countries are considered stable and consistently appreciate against the Jamaican dollar, and no risk of any significant loss is anticipated in this category of overseas customers.

There were no changes from the prior year, in the Group's exposure to credit risk or the manner in which it manages and measures the risk.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Group is unable to meet its payment obligations associated with its financial liabilities when they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions.

Liquidity risk management process

The group's liquidity management process includes:

- (i) Monitoring future cash flows and liquidity on a daily basis;
- (i) Maintaining marketable and diverse assets that can easily be liquidated as protection against any unforeseen interruption to cash flow;
- (ii) Maintaining a committed line of credit;
- (iii) Optimising cash returns on investments.

Undiscounted cash flows of financial liabilities

The maturity profile of the group's financial liabilities at year end on contractual undiscounted payments was as follows:

The Group:

	1 to 3 months	3 to 12 months	1 to 5 Years 2022	Contractual cashflows	Carrying amount
-	\$'000	\$'000	\$'000	\$'000	\$'000
Lease liabilities	101,008	303,000	3,039,491	3,443,499	2,507,268
Long term loans	125,842	372,818	2,539,951	3,038,611	2,607,802
Payables	3,153,002	-	-	3,153,002	3,153,002
Short-term loans	77,594	252,463	-	330,057	296,200
Related parties	-	11,325	120,463	131,788	131,788
Bank overdraft	140,191	-	-	140,191	140,191
	3,597,637	939,606	5,699,905	10,237,148	8,836,251
•			2021		
Lease liabilities	64,150	192,998	10,954,080	11,211,228	1,975,335
Long term loans	50,922	176,760	1,926,584	2,154,266	1,747,656
Payables	1,433,068	-	-	1,433,068	1,433,068
Short-term loans	77,549	252,463	-	330,012	296,200
Related parties	191,823	-	-	191,823	191,823
Bank overdraft	73,488	-	-	73,488	73,488
- -	1,891,000	622,221	12,880,664	15,393,885	5,717,570

Assets available to meet all of the liabilities and to cover financial liabilities include cash at bank and in hand, short term deposits and guarantee from the ultimate parent company.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(b) Liquidity risk (continued)

Undiscounted cash flows of financial liabilities (continued)

The maturity profile of the Company's financial liabilities at year end on contractual undiscounted payments was as follows:

The	Com	pany:
1110		part,

The Company:					
	1 to 3 months	3 to 12 months	1 to 5 Years 2022	Contractual cashflows	Carrying amount
	\$'000	\$'000	\$'000	\$'000	\$'000
Lease liabilities	73,535	220,604	1,971,873	2,266,011	1,748,805
Long term loans	122,498	363,858	2,507,871	2,994,227	2,569,666
Payables	2,341,952	-	-	2,341,952	2,341,952
Short-term loans	77,594	252,463	-	330,057	296,200
Related parties	-	-	145,372	145,372	145,372
Bank overdraft	102,705	-	-	102,705	102,705
	2,718,284	836,925	4,625,116	8,180,324	7,204,700
			2021		
	\$'000	\$'000	\$'000	\$'000	\$'000
Lease liabilities	53,624	160,872	10,724,768	10,939,264	1,211,716
Long term loans	48,831	169,367	1,896,868	2,115,066	1,699,482
Payables	830,984	-	-	830,984	830,984
Short-term loans	77,549	252,463	-	330,012	296,200
Related parties	211,823	-	-	211,823	211,823
Bank overdraft	73,488	-	-	73,488	73,488
	1,296,299	582,702	12,621,636	14,500,637	4,323,693

Assets available to meet all of the liabilities and to cover financial liabilities include Cash at bank and in hand and guarantee from the ultimate parent company.

(c) Market risk

The Group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks mainly arise from changes in foreign currency exchange rates (see 3c(i)) and interest rates (see 3c(ii)). The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the return. Market risk exposures are measured using sensitivity analysis. There has been no significant change in exposure to market risks or the manner in which it manages and measures the risk.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(c) Market risk (continued)

(i) Currency risk

Currency risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group is exposed to foreign exchange risk arising from exposure primarily to the US dollar and Euro. The Group is primarily exposed to such risks arising from transactions for purchases, sales and investments.

The Statement of Financial Position for the Group as at 31 December 2022 includes net foreign liabilities of US\$6,960,000 and €44,000 (2021: US\$7,889,000 and €18,000) in respect of such transactions arising in the ordinary course of business.

The Statement of Financial Position for the Company as at 31 December 2021 includes net foreign liabilities of US\$1,376,000 (2021: US\$5,361,000) in respect of such transactions arising in the ordinary course of business.

The following tables demonstrates the sensitivity to fluctuations in the exchange rates of the currencies held by the Group and Company before tax, with all other variables held constant.

The Group:

	2022	2022	2021	2021
	\$'000	\$'000	\$'000	\$'000
	Ef	fect on Profit an	d loss and equit	ty
	Revaluation	Devaluation	Revaluation	Devaluation
	1%	4%	2%	8%
Currency:				
USD	(11,392)	45,567	(24,135)	96,541
				_

The Company:

2022	2022	2021	2021						
\$'000	\$'000	\$'000	\$'000						
Effect on Profit and loss and equity									
Revaluation	Devaluation	Revaluation	Devaluation						
1%	4%	2%	8%						
(2,143)	8,574	(16,402)	65,607						
	\$'000 Eff Revaluation 1%	\$'000 \$'000 Effect on Profit and Revaluation Devaluation 1% 4%	\$'000 \$'000 \$'000 Effect on Profit and loss and equite Revaluation Devaluation Revaluation 1% 4% 2%						

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(c) Market risk (continued)

(ii) Interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Floating rate instruments expose the Group to cash flow interest risk, whereas fixed interest rate instruments expose the Group to fair value interest risk.

The Group earns interest on its long-term investments at a fixed rate with durations of between 2 and over 5 years for repricing.

The Group earns interest on its short-term deposits disclosed in Note 15. As these deposits have a short term to maturity and are constantly reinvested at current market rates, they are not significantly exposed to interest rate risk.

The Group incurs interest on its borrowings disclosed in Notes 20 and 22. These borrowings are at fixed rates and expose the Group to fair value interest rate risk. Interest rate fluctuations are not expected to have a material effect on the net results or stockholders' equity. The Group analyses its interest rate exposure arising from borrowings on an ongoing basis, taking into consideration the options of refinancing, renewal of existing positions and alternative financing.

At the reporting date, the group's financial liabilities subject to interest rates aggregated \$3,044,193,000 (2021: \$2,117,344,000). The Group contracts financial liability at a fixed interest rate, hence, changes in the market interest rate will not affect the cash flow nor the carrying amount of the instruments.

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(c) Market risk (continued)

(ii) Interest rate risk (continued)

The following table summarises the group's exposure to interest rate risk. It includes the group's financial instruments at carrying amounts, categorized by the contractual repricing or maturity dates.

The Group:

	12	2 . 12	4 .	Non-	
	1 to 3 months	3 to 12 months	1 -5 vears	interest bearing	Total
	\$'000	\$'000	\$'000 2022	\$'000	\$'000
Assets					
Investment securities	-	-	202,417	31,062	233,479
Receivables	-	153,000	-	2,023,047	2,176,047
Due from related					
parties	21,119	26,318	-	-	47,437
Cash and short-term	700 702			112 102	001.004
deposits	789,702	-		112,182	901,884
Total financial assets	810,821	179,318	202,417	2,166,291	3,358,847
Liabilities					
Payables	-	-	-	3,153,002	3,153,002
Short-term loans	296,200	-	-	-	296,200
Related parties	-	120,463	-	11,325	131,788
Bank overdraft	140,191	-	-	-	140,191
Long-term loans	80,740	236,940	2,290,122	-	2,607,802
Lease liabilities	61,702	185,988	2,259,578	-	2,507,268
Total financial liabilities	578,833	543,391	4,549,700	3,164,327	8,836,251
Total interest re-pricing					
gap	231,988	(364,073)	(4,347,283)	(998,036)	(5,477,404)

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(c) Market risk (continued)

(ii) Interest rate risk (continued)

The Group:

				Non-	
	1 to 3	3 to 12	1 -5	interest	
	months	months	years	bearing	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
			2021		
Assets					
Investment					
seecurities	-	-	281,211	16,062	297,273
Receivables	-	153,000	-	1,432,693	1,585,693
Cash and short-					
term deposits	1,066,239	-	-	81,313	1,147,552
Total financial					
assets	1,066,239	153,000	281,211	1,530,068	3,030,518
Liabilities					
Payables	-	-	-	1,433,068	1,433,068
Short term loans	296,200	-	-	-	296,200
Due to related					
parties	-	-	191,823	-	191,823
Bank overdraft	73,488	_	-	-	73,488
Long term loans	27,807	83,420	1,636,429	-	1,747,656
Lease liabilities	74,534	223,589	1,677,212	-	1,975,335
Total financial					
liabilities	472,029	307,009	3,505,464	1,433,068	5,717,570
Total interest re-					
pricing gap	594,210	(154,009)	(3,224,253)	(97,000)	(2,687,052)

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(c) Market risk (continued)

(ii) Interest rate risk (continued)

At the reporting date, the Company's financial liabilities subject to interest rates aggregated \$1,563,309,000; (2021: \$2,069,170,000). The Company contracts financial liability at a fixed interest rate, hence, changes in the market interest rate will not affect the cash flow nor the carrying amount of the instruments.

The following table summarises the Company's exposure to interest rate risk. It includes the Company's financial instruments at carrying amounts, categorized by the contractual re-pricing or maturity dates.

The Company:

The company.				NT.	
	1 to 3 months	3 to 12 months	1 -5 years	Non- interest bearing	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
_			2022		
Assets					
Investment securities	-	-	106,667	1,062	107,729
Receivables	-	153,000	-	1,436,414	1,589,414
Due from related parties	1,008,663	-	-	_	1,008,663
Cash and cash					
equivalents	472,123	-	-	103,850	575,973
Total financial assets	1,480,786	153,000	106,667	1,541,326	3,281,779
Liabilities					
Due to related parties	145,372	-	-	-	145,372
Lease Liabilities	46,983	140,950	1,560,877	-	1,748,805
Long term loans	78,204	241,087	2,250,375	-	2,569,666
Short term loans	296,200	-	-	-	296,200
Payables	-	-	-	2,341,951	2,341,951
Bank overdraft	102,705	-	_	_	102,705
Total financial					
liabilities	669,484	382,037	3,811,247	2,341,951	7,204,699
Total interest re-					
pricing gap	811,322	(229,037)	(3,704,580)	(800,625)	(3,920,920)

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(c) Market risk (continued)

(ii) Interest rate risk (continued)

The Company:

	1 to 3 months	3 to 12 months	1 -5 years	Non-interest bearing	Total
-	\$'000	\$'000	\$'000 2021	\$'000	\$'000
Assets					
Investment securities	-	-	106,667	1,062	107,729
Receivables	-	153,000	-	925,489	1,078,489
Due from related parties	831,104	-	-	-	831,104
Cash and cash					
equivalents	869,384	_	_	54,934	924,318
Total financial assets	1,700,488	153,000	106,667	981,485	2,941,640
Liabilities					
Due to related parties	-	-	-	211,823	211,823
Lease Liabilities	59,579	179,271	972,866	-	1,211,716
Long term loans	24,324	80,344	1,594,814	-	1,699,482
Short term loans	296,200	-	-	-	296,200
Payables	-	-	-	830,984	830,984
Bank overdraft	73,488		_		73,488
Total financial					
liabilities	453,591	259,615	2,567,680	1,042,807	4,323,693
Total interest re-					
pricing gap	1,246,897	(106,615)	(2,461,013)	(61,322)	(1,382,053)

The Group and Company have no significant sensitivity to interest rate risk as all borrowings are at fixed rates.

(iii) Equity price risk

Equity price risk arises from equity securities held by the Company as part of its investment portfolio. Management monitors equity securities in its investment portfolio based on market expectations. The primary goal of the Company's investment strategy is to maximize investments returns.

	The Gr	oup	The Con	npany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Increase +5%	1,553	53	53	53
Decrease - 5%	(1,553)	(53)	(53)	(53)

Notes to the Financial Statements 31 December 2022

3. Financial Risk Management (continued)

(d) Capital management

The Group defines capital as equity and total borrowings. The Group manages its capital, of \$9 billion to support and be responsive to opportunities for its current growth strategy and expansion plans and to maintain its normal operations and remain compliant with various covenants and restrictive rules and regulations of the industry and the financial environment in which it operates.

Capital Management Strategies

The Group's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide specific hurdle returns for its shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital as well as meet externally imposed capital requirements. The Board of Directors monitors the return on capital, which the Group defines as net operating income divided by total shareholders' equity.

Consistent with others in the industry, the Group monitors capital based on the gearing ratio. This ratio is calculated as total borrowings divided by capital as defined above. Total borrowings is calculated as current and non-current borrowings, as shown in the consolidated statement of financial position. Capital is calculated as equity, as shown in the statement of financial position plus total borrowings. The management of the Group remains deliberate in the way it funds its growth strategy and given the present economic environment and the general reduction in the cost of capital in the market; management continues to adjust major debts from a bullet repayment structure to that of amortization and lengthening of tenors.

_	The G	roup	The Company		
	2022	2021	2022	2021	
	\$'000	\$'000	\$'000	\$'000	
Total borrowings (excluding lease liabilities)	2,904,002	2,043,856	2,865,866	1,995,682	
Equity and total borrowing	9,036,652	7,595,190	8,418,311	7,309,926	
Gearing ratio	32%	27%	34%	27%	

Notes to the Financial Statements 31 December 2022

3. Financial risk management (continued)

(e) Fair value estimates

Fair value is the amount for which an asset could be exchanged, or liability settled, between knowledgeable, willing parties in an arm's length transaction. Market price is used to determine fair value where an active market (such as a recognized stock exchange) exists as it is the best evidence of the fair value of a financial instrument.

The amount included in the financial statements for cash at bank and in hand, loan receivables, receivables, payables, short term loans and bank overdraft reflect their approximate fair values because of the short-term maturity of these instruments.

The fair values of long-term loans approximate amortised costs.

The fair values of directors' account and due to related companies could not be reasonably assessed as there are no set repayment terms.

Notes to the Financial Statements 31 December 2022

4. Critical accounting estimates and judgments in applying accounting policies

The Group and Company make estimates, assumptions and judgements that affect the reported amounts of, and disclosures relating to, assets, liabilities, income and expenses reported in these financial statements. Amounts and disclosures based on these estimates assumptions and judgements may be different from actual outcomes, and these differences may be reported in the financial statements of the next financial year. Estimates and judgements are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances, and are continually evaluated.

(i) Impairment of financial assets

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group and Company use judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's and Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period. Details of the key assumptions and inputs used are disclosed in the Credit risk note.

(ii) Income taxes

Estimates and judgements are required in determining the provision for income taxes. The tax liability or asset arising from certain transactions or events may be uncertain in the ordinary course of business. In cases of such uncertainty, the Group and Company recognise liabilities for possible additional taxes based on its judgement. Where, on the basis of a subsequent determination, the final tax outcome in relation to such matters is different from the amount that was initially recognised, the difference will impact the current and deferred income tax provisions in the period in which such determination is made.

(iii) Depreciable assets

Estimates of the useful life and the residual value of property, plant and equipment are required in order to apply an adequate rate of transferring the economic benefits embodied in these assets in the relevant periods. The Group and Company apply a variety of methods in an effort to arrive at these estimates from which actual results may vary. Actual variations in estimated useful lives and residual values are reflected in profit or loss through impairment or adjusted depreciation provisions.

(iv) Recognition and measurement of intangible assets

The recognition and measurement of intangible assets, other than goodwill, in a business combination, involve the utilization of valuation techniques. These intangibles may be market related, consumer related, contract based or technology based. For significant amounts of intangibles arising from a business combination, the Group and Company has utilized independent professional advisors to assist management in determining the recognition and measurement of these assets.

Notes to the Financial Statements 31 December 2022

4. Critical accounting estimates and judgments in applying accounting policies (continued)

(v) Valuation of financial instruments

Fair values of financial assets and financial liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the Group and Company determine fair values using valuation techniques. Valuation techniques include net present value and discounted cash flow models, comparison to similar instruments for which market observable prices exist and other valuation models. Assumptions and inputs used in valuation techniques include risk-free and benchmark interest rates, credit spreads and other premium used in estimating discount rates.

Considerable judgment is required in interpreting market data to arrive at estimates of fair values. Consequently, the estimates arrived at may be significantly different from the actual price of the instrument in an arm's length transaction.

Notes to the Financial Statements 31 December 2022

5. Property, plant and equipment

The Group:

	Land and Buildings	Leasehold Improvements	Furniture & Equipment	Motor Vehicles	Computers	Construction Work-in- Progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cost -							
1 January 2021	66,133	256,522	396,449	126,201	46,258	-	891,563
Additions	222,196	435,228	219,245	92,188	358,878	605,519	1,933,254
Disposal	-	-	-	(24,995)		-	(24,995)
31 December 2021	288,329	691,750	615,694	193,394	405,136	605,519	2,799,822
Additions	2,344	17,205	101,377	16,622	28,080	560,185	725,813
Acquisition through business combination	552,495	190,005	185,849	12,839	-	-	941,188
Transfers	-	953,741	211,222	-	741	(1,165,704)	-
Disposals	(3,413)	(218)	(1,200)	(15,877)	-	-	(20,708)
31 December 2022	839,755	1,852,483	1,112,942	206,978	433,957	-	4,446,115
Depreciation -							
1 January 2021	13,342	20,443	212,707	83,290	23,996	-	353,778
Charge for the year	2,354	25,528	50,192	20,318	18,675	-	117,067
Relieved on disposal	-	-	-	(24,995)	-	-	(24,995)
31 December 2021	15,696	45,971	262,899	78,613	42,671	-	445,850
Charge for the year	6,502	25,483	78,949	31,001	129,707	-	271,642
Relieved on disposals	(3,413)	-	(885)	(14,181)	-	-	(18,479)
31 December 2022	18,785	71,454	340,963	95,433	172,378	-	699,013
Net book value -							
31 December 2022	820,970	1,781,029	771,979	111,545	261,579	-	3,747,102
31 December 2021	272,633	645,779	352,795	114,781	362,465	605,519	2,353,972

Notes to the Financial Statements 31 December 2022

5. Property, plant and equipment

The Company:

	Land and	Leasehold	Furniture &			Construction Work-in-	
_	Buildings	Improvements		Motor Vehicles	Computers	Progress	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cost -							
1 January 2021	62,720	179,988	335,275	85,488	40,657	-	704,128
Additions	222,196	145,786	21,059	39,700	347,492	605,519	1,381,752
Disposal	_	_	-	(24,995)	-	-	(24,995)
31December 2021	284,916	325,774	356,334	100,193	388,149	605,519	2,060,885
Additions	2,344	2,138	88,316	6,100	26,935	560,185	686,018
Transfers		953,741	211,222	-	741	(1,165,704)	
31 December 2022	287,260	1,281,653	655,872	106,293	415,825		2,746,903
Depreciation -							
1 January 2021	11,136	11,866	180,536	55,429	18,436	-	277,403
Charge for the year	2,354	4,566	17,506	9,267	16,508	-	50,201
Relieved on disposal	_		-	(24,995)	-	-	(24,995)
31 December 2021	13,490	16,432	198,042	39,701	34,944	-	302,609
Charge for the year	6,502	7,783	30,072	13,612	127,278	-	185,247
31 December 2022	19,992	24,215	228,114	53,313	162,222	-	487,856
Net book value -							
31 December 2022	267,268	1,257,438	427,758	52,980	253,603	-	2,259,047
31 December 2021	271,426	309,342	158,292	60,492	353,205	605,519	1,758,276

Notes to the Financial Statements 31 December 2022

6. Intangible assets

	Group				Company			
	Goodwill	Brand	Total	Go	odwill	Brand	Total	
	\$'000	\$'000	\$'000	\$	6'000	\$'000	\$'000	
Cost -								
1 January 2021	182,119	256,523	438,642		33,220	-	33,220	
Business acquisition	1,209,561	-	1,209,561		-	-		
31 December 2021 as previously stated Effect of restatement,	1,391,680	256,523	1,648,203		33,220	-	33,220	
(Note 34)	39,156	-	39,156		-	-		
1 January 2022 restated	1,430,836	256,523	1,687,359		33,220	-	33,220	
Brand acquisition	_	148,000	148,000		-	148,000	148,000	
31 December 2022	1,430,836	404,523	1,835,359		33,220	148,000	181,220	

During the year, the Company acquired all the existing and developing brands of Spicy Hill Farms Limited for a sum of \$148 million. The brands include ram goat soup "Manish Water".

The Group continued to use the name, *Sampars Cash and Carry* to brand six (6) of its retail outlets and the name, Select Grocers, for its supermarket. The business acquisitions of Marnock LLC, Marnock Retail LLC Caribbean Flavours and Fragrances Limited and Woodcats International limited provided intangible assets in the form of *technical formulae* and *special customer relationships*, and *general goodwill*, respectively.

These intangibles are assessed to have indefinite useful lives and their useful lives are dependent on the useful life of the cash-generating unit (CGU) to which they are allocated.

In the prior year, goodwill of \$917,021,000 is allocated to Marnock LLC, and \$331,696,000 to Marnock Retail LLC. Marnock LLC is in the wholesale segment, while Marnock Retail LLC is in the retail segment.

The Group determines whether goodwill is impaired at least on an annual basis or when events or changes in circumstances indicate the carrying value maybe impaired. This requires an estimation of the recoverable amount of the cash generating unit (CUG) to which goodwill is allocated. The recoverable amount is determined by reference to the value in use. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the CUG and also to choose an appropriate discount rate in order to calculate the present value of those future cash flows. The cash flow projections are based on financial budgets approved by management covering a five-year period. Cash flows beyond the five-year period are extrapolated using estimated growth rates (which do not exceed the long-term average growth rate for the business in which the CUG operates). The key assumptions used for value in use calculations are as follows:

Notes to the Financial Statements 31 December 2022

6. Intangible assets (continued)

		Capital		
	Revenue growth rate	EBITDA to revenue	expenditure to revenue	Discount rate
Marnock LLC	5%	11%	0.3%	7.25%
Marnock Retail LLC	5%	11%	0.3%	7.25%
Arosa Limited	2%	19%	2%	7.9%

Goodwill

During the year, the Company acquired a subsidiary and voting shares as follows:

Date of Acquisition	Subsidiary	Principal Activities	Proportion of issued share capital held by company
April 2022	Arosa Limited	Mafacturing of processed sausage, ham and bacon	100%

The fair value of the identifiable assets and liabilities of the subsidiary as at the date of acquisition were:

	Total

Non-current assets	
Plant and equipment	941,188
	941,188
Current assets	
Inventories	72,142
Receivables	50,341
Cash at bank and in hand	1,968
	124,451
Current liabilities	
Payables	200,040
Due to related party	102,991
Taxation payable	16,609
Bank overdraft	4,693
	324,333
Fair value of net assets	741,306

661,853

Derrimon Trading Company Limited

Notes to the Financial Statements 31 December 2022

6. Intangible assets (continued)

Goodwill ((continued)	۱
OUG WILL	communica	,

Goodwill (continued)		
		Arosa
	<u>-</u>	Limited
		\$ '000
Goodwill at acquisition:		
Purchase consideration		659,128
Less: Fair value of net assets acquired		(741,306)
Net surplus arising on the acquisition	-	
of subsidiary (Note 24)	-	(82,178)
Results for the year ended 31 December 2022		
Results for the year ended 31 December 2022		
		Arosa Limited
		\$'000
Revenue		539,580
Net profit	-	4,557
Cash flow on acquisition		
•		2022
	_	\$'000
Total consideration		659,128
Less: cash, net transferred from subsidiary on acquisition –		,
	(1,968)	
Cash at bank Bank overdraft	4,693	2,725
-		

Acquisition of subsidiary, net of cash acquired

Notes to the Financial Statements 31 December 2022

6. Intangible assets (continued)

Goodwill (continued)

In the prior year, the Company acquired subsidiaries and voting shares as follows:

Date of Acquisition	Subsidiaries	Principal Activities	issued share capital held by company
January 1, 2021	Marnock LLC	Wholesale distribution of grocery, food items	80%
January 1, 2021	Marnock Retail LLC	Retail Supermarket	100%

The fair value of the identifiable assets and liabilities of the subsidiaries as at the date of acquisition were:

	Marnock LLC	Marnock Retail LLC	Total
	\$'000	\$ '000	\$'000
Non-current assets			
Plant and equipment	309,384	157,238	466,622
	309,384	157,238	466,622
Current assets			
Inventories	208,963	65,330	274,293
Receivables	168,310	45,598	213,908
Due from related party	26,420	-	26,420
Cash at bank and in hand	2,992	106,819	109,811
	406,685	217,747	624,432
Non-current liabilities			
Long-term loans	7,398	6,750	14,148
	7,398	6,750	14,148
Current liabilities			
Payables	284,005	215,437	499,442
Due to related party	-	26,420	26,420
	284,005	241,857	525,862
Fair value of net assets	424,666	126,378	551,044

Notes to the Financial Statements 31 December 2022

6. Intangible assets (continued)

Goodwill (continued)

	Marnock		
	Marnock LLC	Retail LLC	Total
	\$'000	\$'000	\$'000
Goodwill at acquisition:			
Purchase consideration	1,256,754	458,074	1,714,828
Non-controlling interest	84,933	-	84,933
Less: Fair value of net assets			
acquired	(424,666)	(126,378)	(551,044)
	917,021	331,696	1,248,717

Results for the year ended 31 December 2021

		Marnock	5 70 3
	Marnock LLC	Retail LLC	Total
	\$'000	\$'000	\$'000
Revenue	3,806,575	1,539,316	5,345,891
Net profit	102,103	27,663	129,766

Cash flow on acquisition

	2021	
	\$'000	
Total consideration Less: cash, net transferred from subsidiaries on	1,714,828	
acquisition	(109,811)	
Acquisition of subsidiaries, net of cash acquired	1,605,917	

Notes to the Financial Statements 31 December 2022

6. Intangible assets (continued)

Goodwill (continued)

Impairment tests for goodwill

The Group determines whether goodwill is impaired at least on an annual basis or when events or changes in circumstances indicate the carrying value may be impaired. This requires an estimation of the recoverable amount of the cash generating unit (CGU) to which goodwill is allocated. The recoverable amount is usually determined by reference to the value in use. Estimating the value in use requires the Group to make an estimate of the expected future cash flows from the CGU and also to choose an appropriate discount rate in order to calculate the present value of those future cash flows.

For the current period, after review, analysis and assessment, management is of the opinion, that there is no impairment in the total value of intangibles, including goodwill, as the *recoverable amounts* are higher than the *carrying amounts*.

Notes to the Financial Statements 31 December 2022

7. Investment in subsidiaries and joint venture

	The Company		
Investment in Subsidiaries and Joint Venture	2022	2021	
	\$'000	\$'000	
Caribbean Flavours & Fragrances Limited	438,722	438,722	
Woodcats International Limited	355,000	355,000	
Long-term Investment	148,819	148,819	
Marnock LLC	1,009,451	1,009,451	
Marnock Retail LLC	370,554	370,554	
Arosa Limited	659,128		
Balance at the end of the year	2,981,674	2,322,546	

Select Grocers: Summarized financial information as at 31 December 2022

Since March 2017, the Group has a 60% interest in Select Grocers, an unincorporated business. Select Grocers is operated as an "upscale" supermarket positioned to capture the affluent middle classes. There was no change in the strategic direction, management or operation of this entity during the year.

_	2022	2021
	\$'000	\$'000
Current assets	301,861	183,759
Cash and cash equivalents included in current assets	26,817	36,335
Non-current assets	466,141	309,142
Current liabilities	147,206	60,816
Current financial liabilities, excluding trade and other		
payables and provisions, included in current	50,545	30,774
Non-current liabilities	327,556	238,358
Revenue	731,506	615,388
Depreciation and amortization	51,899	37,100
Interest expense (including lease expense)	(18,576)	(15,748)
Profit or loss from continuing operations	53,615	50,023
Post-tax profit or loss from continuing operations	53,615	50,023
Total comprehensive income	53,615	50,023

Notes to the Financial Statements 31 December 2022

8. Investment securities

	The Group		The Company	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Investments at Amortised Cost				
Bonds	45,750	15,000	-	-
Preference shares	106,667	106,667	106,667	106,667
	152,417	121,667	106,667	106,667
Investments at Fair Value through Profit and Loss (FVTPL)				
Quoted shares	1,062	1,062	1,062	1,062
Mutual funds	50,000	174,544		
	81,062	175,606	1,062	1,062
	233,479	297,273	107,729	107,729

Notes to the Financial Statements 31 December 2022

9. Right-of-use assets and related lease obligations

(i) Amounts recognized in the Statement of Financial Position

The Statement of Financial Position shows the following amounts relating to leases: - Right-of-use assets

	The Group		The Cor	npany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Balance as at beginning of year	1,791,254	1,487,607	1,061,383	1,302,032
Additions	-	606,142	-	-
Disposals	-	(77,290)	-	(77,290)
Adjustment	-	(3,742)	-	-
Remeasurement based on variable				
lease	692,287	10,580	661,418	6,113
Amortisation	(261,272)	(232,043)	(207,908)	(169,472)
Balance as at end of year	2,222,269	1,791,254	1,514,893	1,061,383

Lease liabilities

	The Group		The Co	ompany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Balance as at beginning of				
year	1,975,335	1,602,906	1,211,716	1,409,354
Additions	-	606,142	-	-
Disposals	-	(84,350)	-	(84,350)
Adjustment	-	(3,742)	-	-
Remeasurement based on				
variable lease	692,287	10,580	661,417	6,113
Interest expense	164,049	132,623	116,993	81,717
Payments	(362,745)	(332,982)	(280,302)	(245,515)
Effect of foreign exchange	38,342	44,158	38,981	44,397
Balance as at end of year	2,507,268	1,975,335	1,748,805	1,211,716

	The Group		The Co	mpany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Balance as at end of year	2,507,268	1,975,335	1,748,805	1,211,716
Current balance	(228,691)	(298,123)	(187,933)	(239,030)
Non-current balance	2,278,577	1,677,212	1,560,872	972,686

Notes to the Financial Statements 31 December 2022

9. Right-of-use assets and related lease obligations (continued)

(ii) Amounts recognized in the Statement of Comprehensive Income

The Statement of Comprehensive Income shows the following amounts relating to leases:

	The Group 2022	The Group 2021
	\$'000	\$'000
Amortization of right-of-use assets (included in		
administrative expenses)	261,272	232,043
Interest expense (included in finance costs)	164,049	132,623
Effect of foreign exchange (included in finance costs)	38,342	44,158
	The Company 2022	The Company 2021
	\$'000	\$'000
Amortization of right-of-use assets (included in		
administrative expenses)	207,908	169,472
Interest expense (included in finance costs)	116,993	81,717
Effect of foreign exchange(included in finance costs)	38,981	44,397

(iii) Amounts recognized in the Statement of Cash Flows

	The Group	The Group	The Company	The Company
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Total cash outflows for				
leases	362,745	332,982	280,302	245,515

Notes to the Financial Statements 31 December 2022

10. Deferred tax assets/(liabilities)

Deferred tax assets/(liabilities) is calculated in full on all temporary differences under the liability method using the applicable tax rate.

Deferred tax assets/(liabilities) recognised on the Statement of Financial Position are as follows:

	The Group		The Company	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Deferred tax assets/(liabilities)	51,868	(5,090)	46,027	(2,369)

The movement on the net deferred tax assets/(liabilities) balance is as follows:

_	The Group		The Company	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Net (liabilities)/assets at the				
beginning of year	(5,090)	9,859	(2,369)	18,891
Deferred tax credited/(charged) to				
profit and loss (Note 29)	56,958	(14,949)	48,396	(21,260)
Net assets/(liabilities) at the end				
of year	51,868	(5,090)	46,027	(2,369)

Deferred tax assets/(liabilities) is attributable to the following items:

	The Group		The Com	pany
_	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Deferred tax assets/(liabilities):				
Property, plant and equipment Right-of-use assets, net of	(21,885)	(46,633)	(22,243)	(44,000)
lease obligations	66,330	37,335	58,478	37,583
Interest payable Unrealised foreign	10,045	413	9,792	-
exchange gains	(2,622)	3,795	<u> </u>	4,048
Net deferred tax	7 1.060	(5 ,000)	46.025	(2.2.60)
assets/(liabilities) at end of year	51,868	(5,090)	46,027	(2,369)

Notes to the Financial Statements 31 December 2022

10. Deferred tax assets/(liabilities) (continued)

The amounts shown in the Statement of Financial Position include the following:

	The Group		The Company	
<u></u>	2022	2021	2022	2021
	\$ '000	\$'000	\$'000	\$'000
Deferred tax assets/(liabilities) to be recovered/(settled):				
- after more than 12 months	51,868	(5,090)	46,027	(2,369)
	51,868	(5,090)	46,027	(2,369)

11. Inventories

	The Group		The Co	ompany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Sampars wholesale outlets and Select Grocers; grocery and				
household items	1,472,288	775,328	1,161,702	775,328
Goods in transit	640,369	484,143	600,758	450,998
Wholesale bulk commodity food items Subsidiaries: flavours and fragrances, processed meats and	1,747,291	1,127,157	777,369	295,841
pallet inventories	293,116	293,948		
	4,153,064	2,680,576	2,539,829	1,522,167

For year ended 31 December 2022, inventories valuing \$46,522,309 (2021: \$7,224,000) were written off to the statements of comprehensive income for the Group and \$40,818,878 (2021: \$5,112,000) for the Company.

Notes to the Financial Statements 31 December 2022

12. Receivables

	The Group		The Co	mpany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Trade Less: Expected credit loss	1,527,653	1,037,756	1,013,643	698,927
provision	(97,983)	(65,835)	(85,716)	(59,818)
	1,429,670	971,921	927,927	639,109
Other receivables Deposit on business	746,377	546,772	661,487	372,380
acquisition		67,000		67,000
	2,176,047	1,585,693	1,589,414	1,078,489

Notes to the Financial Statements 31 December 2022

13. Due from/(to) related parties

		The C	Group	The Company		
	•	2022	2021	2022	2021	
	·	\$'000	\$'000	\$'000	\$'000	
Due from Marnock LLC Due from Marnock	(a)	-	-	601,405	502,148	
Retail LLC Due from Woodcats International Limited	(a)	-	-	139,198	246,343	
	(a)	-	-	52,509	82,613	
Due from Arosa Limited	(a)	-	-	177,926	-	
Due from other related parties	(a)	47,437 47,437		37,625 1,008,663	831,104	
	·	77,737		1,000,003	031,104	
Due to Derrpark Grocers						
Limited	(a)	-	-	(8,972)	-	
Due to Caribbean Flavours and Fragrances Limited	(b)	-	-	(15,937)	(20,000)	
Due to other related parties	(c)	(11,325)	-	-	-	
Shareholder's loan	(d)	(120,463)	(191,823)	(120,463)	(191,823)	
	·	(131,788)	(191,823)	(145,372)	(211,823)	
	-	(84,351)	(191,823)	863,291	619,281	

- (a) These companies are related by common shareholders and directors. The balances are unsecured, interest free and has no fixed repayment terms.
- (b) This loan from the subsidiary attracts interest of 30% and has no fixed repayment term.
- (c) This balance represents amounts advanced by related parties. These balances are unsecured, interest fee and has n fixed repayment terms.
- (d) This shareholder's loan attracts interest at 3.5% per annum paid monthly and matures on 30 September 2023.

Notes to the Financial Statements 31 December 2022

14. Cash and short-term deposits

	The G	roup	The Cor	The Company	
	2022	2021	2022	2021	
	\$'000	\$'000	\$'000	\$'000	
Cash at bank and in hand					
Cash at bank	590,871	537,368	447,183	492,811	
Cash in hand	39,722	81,313	10,330	54,934	
	630,593	618,681	457,513	547,745	
Short term deposits					
Scotia Investment Jamaica					
Limited	25,109	65,049	-	-	
NCB Capital Markets	60 0 7 7		1.0.60	1.0.60	
Limited	60,357	60,666	1,969	1,868	
Barita Investments Limited JMMB Bank Jamaica	108,523	374,705	108,523	374,705	
Limited	77,302	28,451	7,968		
	271,291	528,871	118,460	376,573	
	901,884	1,147,552	575,973	924,318	
•			·		

Cash at bank substantially comprise savings and operating accounts at licensed commercial banks in Jamaica. The rate of interest earned on the Company's savings and operating account ranges from 0% to 0.40%.

Short term deposits are held at licensed financial institutions and attract interest ranging from 1.05% to 8.15% per annum. They all have remaining maturities of less than one year, substantially comprise Reverse Repurchase Agreements on Certificates of Participation, consisting of interest in, or is collaterised by mainly Government of Jamaica and Bank of Jamaica Securities. These agreements may result in credit exposure in the event that the counterparty to the transaction is unable to fulfill its contractual obligations. The risk is managed primarily by reviews of the financial status of the counterparty.

Notes to the Financial Statements 31 December 2022

15. Share capital

		2022 No. of shares	2021 No. of shares
Authorised-	•		
Opening balance as at beginning of the year		4,533,360,670	2,733,360,670
Shares issued during the year	. <u>-</u>		1,800,000,000
Closing balance as at end of the year	:	4,533,360,670	4,533,360,670
		\$ '000	\$ '000
Issued and fully paid:	•		
Opening balance as at beginning of the year Additional public offering issued during the		3,863,849	140,044
period	(a)		3,723,805
	(a)	- _	3,723,803

- (a) On December 14, 2020, the Board of Directors passed a resolution for the issue of shares through an additional public offer thereby approving the issue of up to 1,800,000,000 ordinary shares. The additional shares were listed on the Junior Market on the Jamaica Stock Exchange on February 23, 2021.
- (b) The holders of the ordinary shares are entitled to receive dividends from time to time and are entitled to one vote per share at meetings of the Company.

Notes to the Financial Statements 31 December 2022

16. Capital reserves

	The Group		The Company		
	2022	2022 2021		2021	
	\$'000	\$'000	\$'000	\$'000	
Balance at the beginning and end of the					
year	94,638	94,638	94,638	94,638	

17. Investment reserves

	The Group		The Company	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Balance at the beginning and end of the				
year	614	614	614	614

18. Non-controlling interests

	The Group		
	2022		
	\$'000	\$'0000	
Balance at beginning of the year	210,833	178,235	
Share of profit for the year	37,650	48,241	
Dividends paid by subsidiary	(7,864)	(15,727)	
Other movement during the year	612	84	
Balance at end of the year	241,231	210,833	

Notes to the Financial Statements 31 December 2022

19. Long term loans

Dong term rouns		The Group		The Cor	npany
		2022	2021	2022	2021
		\$'000	\$'000	\$'000	\$'000
JMMB Bank (Jamaica) Limited	(a)	93,714	109,125	93,714	109,125
JMMB Bank (Jamaica) Limited	(b)	146,730	181,937	146,730	181,937
JMMB Bank (Jamaica) Limited	(c)	298,741	-	298,741	-
Sagicor Bank Jamaica Limited	(d)	166,662	173,088	166,662	173,088
Sagicor Bank Jamaica Limited	(e)	64,363	77,437	64,363	77,437
Sagicor Bank Jamaica Limited	(f)	15,755	17,502	15,755	17,502
Sagicor Bank Jamaica Limited	(g)	261,199	291,092	261,199	291,092
Sagicor Bank Jamaica Limited	(h)	300,000	300,000	300,000	300,000
Cornerstone Trust & Merchant	(i)				
Bank Limited		31,406	38,306	31,406	38,306
JN Bank Limited	(j)	2,776	3,634	2,776	3,634
JN Bank Limited	(k)	2,248	2,910	2,248	2,910
JN Bank Limited	(1)	3,470	4,451	3,470	4,451
Barita Investments Limited	(m)	500,000	500,000	500,000	500,000
Barita Investments Limited	(n)	486,111	-	486,111	-
Barita Investments Limited	(o)	196,491	-	196,491	-
First Global Bank Limited	(p)	17,610	21,838	-	-
Bank of America LLC	(q)	9,161	10,808	-	-
Capital One LLC	(r)	4,658	4,764	-	-
Bank of Nova Scotia Jamaica	(s)	4,538			
Limited			5,737	-	-
Bank of Nova Scotia Jamaica Limited	(t)	409	1,947	_	_
Bank of Nova Scotia Jamaica	(u)	409	1,947	_	_
Limited	(4)	1,760	3,080	-	-
		2,607,802	1,747,656	2,569,666	1,699,482
Less: Current portion		(326,105)	(111,227)	(319,292)	(104,668)
		2,281,697	1,636,429	2,250,374	1,594,814

- (a) This term loan facility, which was obtained to provide working capital was received in September 2020 attracts interest at 8.25 % per annum and is repayable over 84 equal monthly installments.
- (b) This term loan facility, which was received in May 2019 obtained to provide working capital, is unsecured, attracts interest at 7.75% per annum and is repayable over 84 equal monthly instalments.

Notes to the Financial Statements 31 December 2022

19. Long term loans (continued)

- (c) This unsecured loan of \$300M which was received in May 2022 and assisted with the purchase of Arosa Limited, attracts interest at 10% per annum and is repayable over 84 equal monthly instalments of \$5,245,852.57.
- (d) This term loan facility, which was obtained to provide refinance existing loan was received in July 2018, it attracts interest at 7.25% per annum and is repayable over 96 equal monthly instalments.
- (e) This term loan facility, which was obtained to undertake the renovation of the Sampars Stores and Information Technology projects was received in October 2019, attracts interest at 7.25% per annum and is repayable over 96 equal monthly instalments.
- (f) The original loan of \$21M, which was received in June 2019 and used to finance the purchase of Woodcats International Limited, attracts interest at 7.25% per annum and is repayable over 120 equal monthly instalments.
- (g) The original loan of \$355M, which was received in April 2019 and used to refinance the bridge loan to purchase of Woodcats International Limited, attracts interest at 7.25% per annum and is repayable over 120 equal monthly instalments of \$4,167,737.
- (h) This loan which was received in December 2021, it attracts interest at 7.25% per annum and is repayable over 60 equal monthly instalments.
- (i) This loan, which was received in October 2021, attracted interest at 6.99% per annum, repayable over 48 equal monthly instalments. The loan is secured by promissory note, letter of undertaking and Lien in favour of Cornerstone Financial Holdings Limited
- (j) The loan, which was received in July 2018, attracts interest at 9.75% per annum and is repayable over 84 months in equal instalments.
- (k) The loan, which was received in July 2018, attracts interest at 9.75% per annum and is repayable over 84 months in equal instalments.
- (1) The loan, which was received in November 2018, attracts interest at 9.75% per annum and is repayable over 84 equal monthly instalments. This loan is secured by promissory note of \$6.94M and letter of undertaking and Lien in favour of JN Bank Limited.

Notes to the Financial Statements 31 December 2022

19. Long term loans (continued)

- (m) This loan, which is an unsecured fixed rate Bond Placement Facility was received in October 2020, attracts interest at 8% per annum. Interest is paid quarterly, and principal is due upon maturity on October 1, 2025.
- (n) This loan was received in March 2022, attracts interest at 9.50% per annum and is repayable over 20 monthly instalments.
- (o) This loan was received in May 2022, attracts interest at 10.5% per annum. Interest and principal is paid quarterly over 60 months.
- (p) This loan, which was received in September 2021, attracts interest of 7% per annum and is repayable over 60 months in equal monthly instalments of \$445,527. This loan is secured by a lien on the motor vehicle.
- (q) The original loan of US\$72,000, was received in December 2021, attracts interest at 6.58% per annum and was repayable over 72 equal monthly instalments of US\$1,222.89. This loan is secured against a lien on a motor vehicle.
- (r) The original loan of US\$44,588.23, was received in November 2020, attracts interest at 5.71% per annum and was repayable over 72 equal monthly instalments of US\$732.87. This loan was repaid during the year.
- (s) This loan, which was received in April 2019, attracts interest at 7.49% per annum with maturity on 29 April 2026. This loan is secured against a lien on a motor vehicle.
- (t) This loan, which is unsecured was received in April 2019, attracts interest rate of 9% with maturity on 29 April 2023.
- (u) This loan, which was received in April 2019, attracts interest rate of 7.5% with maturity on 29 April 2024. This loan is secured against a lien on a motor vehicle.

Notes to the Financial Statements 31 December 2022

19. Long term Loans (continued)

Loans (d)-(h) were substantially secured by the following: -

- i) A Debenture from the Borrower in favour of the Agent for an on behalf of the Lenders incorporating:
- ii) A fixed charge over all its property, plant and equipment; and
- iii) A floating charge over all its other assets.
- iv) Notwithstanding the following, the Debenture shall not be deemed to include the following real property within its remit:
 - (a) Registered at Volume 1489 Folio 647 in the Registered Book of Titles; and
 - (b) Registered at Volume 1489 Folio 648 in the Registered Book of Titles.
- v) An assignment of insurance policy over stock-in-trade;
- vi) An assignment of insurance policy relating business impact and consequential losses.
- vii) First legal mortgage over commercial property located at 8-10 Brome Close, Ziadie Gardens, Kingston 20, Saint Andrew registered at Volume 1489 Folio 647 and 648 in the name of Derrimon Trading Company Limited stamped to cover \$50M and \$55M.
- viii) First Demand Debenture over the fixed and floating assets present and future of Derrimon Trading Company Limited stamped to cover \$777.5M and assignment of Insurance over Stock-In-Trade in the sum of \$330M.
 - ix) Assignment of Business Impact/Consequential Loss Insurance in the sum of \$480M.
 - x) Second Demand Debenture over the fixed and floating assets present and future of Derrimon Trading Company Limited stamped to cover \$435M.
 - xi) Third Demand Debenture over the fixed and floating assets present and future of Derrimon Trading Company Limited stamped to cover \$21M.
- xii) Third Demand Debenture over the fixed and floating assets present and future of Derrimon Trading Company Limited stamped to cover \$100M.

The Company as beneficial owner, hereby charges to the bank with the payment and discharge in accordance with the foregoing covenant of the outstanding indebtedness, save and except for the shares and all existing and future assets of Caribbean Flavours and Fragrances Limited (CFF) and all future assets of Marnock LLC.

Loans (j) and (k) are substantially secured by the following: -

- a. Promissory note for the sum of \$10.75M at 9.75% per annum
- b. Letter of undertaking and Liens in favour of JN Bank Limited for a Shacman X9 Flatbed Truck Chassis # B000406 and 2018 Shacman L3000 Steel Body Truck Chassis # X003105.

Notes to the Financial Statements 31 December 2022

20. Payables

_	The Gr	oup	The Company		
<u>-</u>	2022 \$'000	(Restated) 2021 \$'000	2022 \$'000	(Restated) 2021 \$'000	
Local payables and accruals	2,037,455	743,883	1,882,444	638,087	
Foreign payables	755,490	666,180	143,775	183,444	
Staff related payables	332,296	653	303,775	653	
Statutory liabilities	27,761	22,352	11,957	8,800	
_	3,153,002	1,433,068	2,341,951	830,984	

Notes to the Financial Statements 31 December 2022

21. Short-term loans

		The Gr	oup	The Company		
		2022	2021	2022	2021	
		\$'000	\$'000	\$'000	\$'000	
Sagicor Bank Jamaica Limited Sagicor Bank Jamaica	(a)	200,000	200,000	200,000	200,000	
Limited IMMP Book (Jameica)	(b)	55,000	55,000	55,000	55,000	
JMMB Bank (Jamaica) Limited	(c)_	41,200	41,200	41,200	41,200	
		296,200	296,200	296,200	296,200	

- (a) This loan, which is a revolving unsecured term loan facility is denominated in Jamaican dollars and was renewed April 2022, it attracts interest at 8.75% per annum and is repayable within 12 months.
- (b) This loan, which is denominated in Jamaican dollars, represents a Stand-by Letter of Credit, it expires upon the bank giving notice to the beneficiaries of the Instruments. The borrower is required to pay immediately in the event that the Bank is required to pay under the terms of the letters issued. Interest on loan is paid monthly and the principal is due upon maturity.
- (c) This loan is a Revolving Line of Credit, which was renewed in May 2022 and is unsecured, it attracts interest at 7.75% per annum and is repayable within 12 months.

22. Bank overdraft

Bank overdraft represents cheques drawn by the Group not yet presented to the bank.

Notes to the Financial Statements 31 December 2022

23. Revenue

Revenue represents the price of goods sold or services rendered to customers and is stated net of discounts and allowances and General Consumption Tax.

24. Other operating income

	The Group		The Company	
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Advertising space	10,765	4,892	10,765	4,892
Rental from warehouse space	44,633	3,729	44,633	3,729
Disposal of right-of-use assets	-	7,060	_	7,060
Gain on acquisition of subsidiary				
(Note 6)	82,178	-	_	-
Management fees	10,928	-	57,928	306,130
Other income: insurance proceeds,				
bad debts recovered and dividends	88,864	88,212	105,815	106,787
	237,368	103,893	219,141	428,598

Notes to the Financial Statements 31 December 2022

25. Expenses by nature

	The Group		The Co	The Company	
	2022	2021	2022	2021	
	\$'000	\$'000	\$'000	\$'000	
Amortization of right-of-use					
assets	261,272	232,043	207,908	169,472	
Audit fee	21,189	17,549	7,042	5,875	
Bank charges	114,865	85,294	74,374	53,094	
Expected credit loss	88,645	-	42,319	-	
Depreciation	271,642	117,067	185,247	50,201	
Directors' fees	2,824	1,780	2,054	990	
Donations	26,985	-	24,955	-	
Dues and subscriptions	5,247	4,520	-	13	
Fines and penalties	831	2,658	-	54	
Insurance	94,441	84,097	46,355	38,835	
Rental	48,517	26,619	23,070	3,209	
Property taxes	11,245	14,080	-	-	
Motor vehicle expense	71,036	56,482	29,523	23,864	
Management fees	-	22,315	-	-	
Office expenses	65,706	55,576	36,801	28,748	
Other	50,631	74,071	23,980	35,710	
Professional fees	129,994	82,488	55,235	23,311	
Repairs and maintenance	85,532	84,008	48,190	47,086	
Structuring fees	33,784	26,265	33,784	26,265	
Staff costs (Note 27)	1,272,244	1,042,908	729,974	563,126	
Security	52,529	46,498	40,400	42,626	
Travelling and entertainment	35,814	60,174	12,943	44,653	
Utilities	250,268	191,236	188,000	151,993	
	2,995,241	2,327,728	1,812,154	1,309,125	
Selling and distribution	689,131	402,293	539,796	387,621	
Finance costs, net (Note 28)	463,579	231,321	427,648	201,672	
Cost of sales	13,780,755	14,335,509	8,701,494	9,298,936	
	17,928,706	17,296,851	11,481,092	11,197,354	

Notes to the Financial Statements 31 December 2022

26. Operating profit

In arriving at the operating profit, the following have been charged: -

_	The Group		The Company	
_	\$'000	2021 \$'000	2022 \$'000	2021 \$'000
Auditors' remuneration	21,189	17,549	7,042	5,875
Amortization of right-of-use assets	261,272	232,043	207,908	169,472
Expected credit loss	88,645	-	42,319	-
Depreciation	271,642	117,067	185,247	50,201
Directors' emoluments:				
- Fee- Management remuneration	2,824	1,780	2,054	990
(included in staff costs)	98,916	93,315	56,180	53,000
Staff costs (Note 27)	1,272,244	1,042,908	729,974	563,126

27. Staff costs

	The G	roup	The Company		
	2022 \$'000	2021 \$'000	2022 \$'000	2021 **000	
Wages and salaries	1,003,701	820,688	549,177	396,552	
Statutory contributions	100,361	80,831	63,414	45,712	
Staff welfare	44,736	105,987	22,421	89,924	
Contract services and other	123,446	35,402	94,962	30,938	
	1,272,244	1,042,908	729,974	563,126	

28. Finance costs, net

	The G	roup	The Company		
	<u>2022</u> \$'000	2021 \$'000	2022 \$'000	2021 \$'000	
Interest income	(10,494)	(16,322)	(5,934)	(10,693)	
Interest expense Foreign exchange	321,313	111,958	305,354	107,796	
(gains)/losses; net	(11,289)	3,062	11,235	22,852	
Lease interest expense	164,049	132,623	116,993	81,717	
	463,579	231,321	427,648	201,672	

Notes to the Financial Statements 31 December 2022

29. Taxation

(a) Taxation is computed on the profit for the year adjusted for taxation purposes and comprises:

The Group		The Cor	npany
2022	2021	2022	2021
\$'000	\$'000	\$'000	\$'000
129,578	67,041	83,487	25,577
3,484	4,386	3,484	4,386
42,204	34,495	-	-
(9,891)	(13,335)	-	-
(56,958)	14,949	(48,396)	21,260
108,417	107,536	38,575	51,223
	2022 \$'000 129,578 3,484 42,204 (9,891) (56,958)	2022 2021 \$'000 \$'000 129,578 67,041 3,484 4,386 42,204 34,495 (9,891) (13,335) (56,958) 14,949	2022 2021 2022 \$'000 \$'000 \$'000 129,578 67,041 83,487 3,484 4,386 3,484 42,204 34,495 - (9,891) (13,335) - (56,958) 14,949 (48,396)

(b) The taxation charged in the statement of comprehensive income differs from the theoretical amount that would arise using the appropriate income tax rate:

	The Group		The Co	mpany
	2022 2021		2022	2021
	\$'000	\$'000	\$'000	\$'000
Profit before taxation	725,959	555,719	266,631	265,541
Tax calculated at the appropriate rate	156,110	136,321	66,658	66,385
Adjusted for the effects of: - Expenses not allowed for	0.572	0.755	4.056	021
tax purposes	9,572	2,755	4,056	921
Employers tax credit Other charges and	(42,698)	(17,302)	(35,780)	(10,961)
allowances	(7,579)	(5,008)	738	(5,122)
Adjustment for prior year temporary differences Effect of differences in	-	4,105	-	-
tax rates	2,903	_	2,903	-
Adjustment for the effect				
of remission of tax	(9,891)	(13,335)		
	108,417	107,536	38,575	51,223

Notes to the Financial Statements 31 December 2022

29. Taxation (continued)

(c) Remission of Income Tax

Derrimon Trading Company Limited (DTCL) is listed on the Junior Market of the Jamaica Stock Exchange, effective December 17, 2013; and under the Income Tax Act (Jamaica Stock Exchange Junior Market) (Remission) Notice 2010, 100% of income taxes will be remitted by the Minister of Finance during the first five (5) years of listing, which expired December 17, 2018. DTCL was required to account for income tax at 50% during the second five (5) years, from December 17, 2018, to December 16, 2023.

However, in February 2021, the Company issued an Additional Public Offer (APO) whereby 301,301,069 New Ordinary Shares were issued to the public. As a result, the Company does not qualify to claim the 50% remission of Income Tax given that the subscribed participating voting share capital increased above \$500 million.

The financial statements of Derrimon Trading Company Limited have been prepared on the basis that the Company will not have the full benefit of the tax remissions.

Notes to the Financial Statements 31 December 2022

30. Segment financial information

Management has determined the operating segments based on the reports reviewed by the Chief Executive Officer that are used to make strategic decisions.

The Group operates three (3) segments. Two (2) segments are exposed to similar risks as they both sell household and grocery products and the third segment, manufactures flavours and fragrances, processed meats and wooden products. The principal divisions are:

- (i) Distribution distribution of Nestle household products, Sun Powder Detergents and bulk food products and chilled and ambient beverages.
- (ii) Wholesale and retail operation of eight (8) outlets, six (6) trading under the name Sampars Cash and Carry and Sampars Outlets, one (1) under the name Select Grocers and one (1) under the name Food Savers NY.

The distribution hub, along with four (4) outlets is located in Kingston and Saint Andrew, three (3) locations are in rural Jamaica and one (1) located in Brooklyn, New York.

2022

(iii) Other operations – manufacturers of flavours and fragrances, processed meats, wooden pallets and by products of wood.

	2022					
	Distribution	Wholesale and Retail	Other Operations	Eliminations	Group	
	\$'000	\$'000	\$'000	\$'000	\$'000	
Revenue from external						
customers	8,204,888	8,411,698	1,803,670	-	18,420,256	
Operating (loss)/profit	(462,635)	1,414,614	172,868	64,779	1,189,625	
Assets	11,854,804	4,485,079	1,398,457	(2,365,345)	15,372,995	
Liabilities	7,222,827	2,393,247	1,819,114	(2,436,074)	8,999,114	
Capital expenditure	2,126	681,340	42,347	-	725,813	
Depreciation	120,077	131,062	20,503	-	271,642	
Finance (income)/costs, net	(404,779)	(55,257)	(9,033)	5,490	(463,579)	

	2021					
	Distribution \$'000	Wholesale and Retail \$'000	Other Operations \$'000	Eliminations \$'000	Group \$'000	
Revenue from external						
customers	6,179,568	10,204,303	1,360,846	-	17,744,717	
Operating profit	213,020	463,100	131,947	(21,027)	787,040	
Assets	7,675,430	4,189,281	1,221,391	(1,576,887)	11,509,215	
Liabilities	3,421,038	2,831,714	508,888	(1,014,592)	5,747,048	
Capital expenditure	864,480	998,351	70,423	-	1,933,254	
Depreciation	32,217	58,752	26,098	-	117,067	
Finance costs/(income), net	107,889	139,193	(9,817)	(5,944)	231,321	

Notes to the Financial Statements 31 December 2022

31. Earnings per share

Profit per stock unit ("EPS") is computed by dividing the profit attributable to stockholders of the parent of \$579,979,000 (2021: \$399,942,000) by the weighted average number of ordinary stock units in issue during the year, numbering 4,533,360,670 (2021: 4,271,990,807).

	The Group		The Co	mpany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Net profit attributable to Stockholders of the				
Company	579,979	399,942	228,056	214,318
Weighted average number of ordinary stocks units				
(000)	4,533,360	4,271,991	4,533,360	4,271,991
Earnings per share	\$0.128	\$0.094	\$0.050	\$0.050

32. Contingent liabilities and commitments

(a) In the normal course of business, the Group is subject to various claims, disputes and legal proceedings, which occur as part of the normal course of business. Provision is made for such matters when, in the opinion of management and its legal advisors, it is probable that a payment will be made by the Group and the amount can be reasonably estimated. In respect of claims asserted against the Group, which, according to the principles outlined above, have not been provided for, management is of the opinion that such claims are either without merit, can be successfully defended or will result in exposure to the Group which is immaterial to both the financial position and financial performance.

The Group's and Company's attorneys that routinely act on behalf of the Group, by letter dated February 9, 2023, reported with regards to the Company's year ended 31 December 2022, as follows:

- They were not aware of any outstanding judgment, settlement or claim.
- They were not aware of any guarantees of indebtedness to others made by the Group, not publicly disclosed.
- They hold no trust monies on behalf of the Group.
- They are aware of one pending litigation against the Company for a personal injury claim by an independent contractor.
- (b) Management reported that as at 31 December 2022, the Group had capital commitments of \$114,637,000 (2021: \$600,000,000).
- (c) As at 31 December 2022, as far as the Board of Directors of the Group are aware, there were no significant pending or threatening litigations against the Group.

Notes to the Financial Statements 31 December 2022

33. Related party transactions

Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions.

Related party transactions and balances are recognised and disclosed below for the following:

- (a) Enterprises over which a substantial interest in the voting power is owned by a key management personnel, including directors and officers and close members of families; or
- (b) Enterprises over which such a person, in (a) above, is able to exercise significant influence. This includes enterprises owned by directors or major shareholders of the reporting enterprise and enterprises that have a member of key management in common with the Group.

The following was (credited)/debited to the statement of comprehensive income:

	The Gro	The Group		pany
	2022	2021	2022	2021
	\$'000	\$'000	\$'000	\$'000
Dividend income	-	-	(14,616)	(29,233)
Directors' fees	2,824	1,780	2,054	990
Management remuneration	98,916	93,315	56,180	53,000

Notes to the Financial Statements 31 December 2022

34. Restatement of prior year balances

Restatement of the prior year balances was for intangible assets and payables to recognized the accrual of purchase consideration outstanding as at 31 December, 2021.

Below are the reconciliations of the Statement of Financial Position and Statement of Comprehensive Income as at 31 December 2021.

(a) Statement of financial position as at 31 December 2021: -

Group:		As Previously Stated	Effect of Restatement	As Restated
ASSETS	•	\$'000	\$'000	\$'000
Non-current assets				
Property, plant and equipment		2,353,972	-	2,353,972
Intangible assets	(a)	1,648,203	39,156	1,687,359
Investments		297,273	-	297,273
Right-of-use assets	-	1,791,254		1,791,254
	_	6,090,702	39,156	6,129,858
Current assets		5,418,513		5,418,513
TOTAL ASSETS	-	11,509,215	39,156	11,548,371
EQUITY AND LIABILITIES				
Capital and reserves		5,551,334	-	5,551,334
Non-controlling interest	_	210,833		210,833
		5,762,167		5,762,167
Non-current liabilities		3,510,554		3,510,554
Current liabilities	_			
Payables	(b)	1,393,912	39,156	1,433,068
Short term loans		296,200	-	296,200
Current portion on long-term		111,227	-	111,227
loans				
Current portion of lease		200.122		200.422
liabilities		298,123	-	298,123
Taxation payable		63,544	-	63,544
Bank overdraft		73,488	-	73,488
	-	2,236,494	39,156	2,275,650
TOTAL EQUITY AND LIABILITIES	=	11,509,215	39,156	11,548,371

Notes to the Financial Statements 31 December 2022

34. Restatement of prior year balances (continued)

Company:

ASSETS	As Previously Stated \$'000	Effect of Restatement \$'000	As Restated \$'000
Non-current assets			
Property, plant and equipment Intangible assets Investment in subsidiary and joint	1,758,276 33,220		1,758,276 33,220
venture	2,283,390	39,156	2,322,546
Investment securities	107,729	-	107,729
Right-of-use assets	1,061,383	-	1,061,383
	5,243,998	39,156	5,283,154
Current assets	4,357,153	-	4,357,153
TOTAL ASSETS	9,601,151	39,156	9,640,307
EQUITY AND LIABILITIES			
Capital and reserves	5,314,245	-	5,314,245
Non-current liabilities	2,781,692		2,781,692
Current liabilities			
Payables	791,828	39,156	830,984
Short- term loans	296,200	-	296,200
Current portion on long- term loans	104,668	-	104,668
Current portion on lease liabilities	239,030	-	239,030
Bank overdraft	73,488	-	73,488
	1,505,214	39,156	1,544,370
TOTAL EQUITY AND LIABILITIES	9,601,151	39,156	9,640,307